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THE DETERMINANTS OF NATIONAL COMPETITIVENESS

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### **ABSTRACT**

We define foundational competitiveness as the expected level of output per working-age individual that is supported by the overall quality of a country as a place to do business. The focus on output per potential worker, a broader measure of national productivity than output per current worker, reflects the dual role of workforce participation and output per worker in determining a nation's standard of living. Our framework highlights three broad and interrelated drivers of foundational competitiveness: social infrastructure and political institutions, monetary and fiscal policy, and the microeconomic environment. We estimate this framework using multiple data sets covering more than 130 countries over the 2001-2008 period. We find a positive and separate influence of each driver on output per potential worker. The microeconomic environment has a positive effect on output per potential worker even after controlling for historical legacies. Using our framework we define a new concept, global investment attractiveness, which is the cost of factor inputs relative to a country's competitiveness. This analysis reveals important insight into the economic trajectory of individual countries. Our framework also offers a novel methodology for the estimation of a theoretically grounded and empirically validated measure of national competitiveness.

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## 1. Introduction

*“The President’s Council on Jobs and Competitiveness was created to [...] ensure the competitiveness of the United States and [advise the President] on ways to create jobs, opportunity, and prosperity for the American people.” [www.whitehouse.gov](http://www.whitehouse.gov), accessed August 21, 2011.*

Policy makers in the United States and in many other countries frequently invoke competitiveness as a central objective of national economic policy, even though they often disagree about the ways to achieve it. Many academic researchers, in contrast, have expressed skepticism about the term itself (Krugman, 1994; De Grauwe, 2010), partially due to some policies that are put forward to promote competitiveness (e.g., currency devaluation, ‘strategic’ industrial policy). A major problem is the different definitions of competitiveness that abound in the literature (Boltho, 1995). While policymakers often link competitiveness to objectives such as “jobs, opportunity, and prosperity” (President’s Council on Jobs and Competitiveness, 2011), many definitions of competitiveness commonly used have at best an indirect connection to overall national economic performance.

In practice, there is a dichotomy in how policy makers think about competitiveness: On the one hand, competitiveness is associated with qualities that enable a high standard of living (e.g., a country like Sweden is prosperous because of its high competitiveness). On the other hand, competitiveness is associated with locational attributes that drive growth, (i.e., a country like China is competitive because of its low quality-adjusted cost of labor). Being an attractive location for investment affects prosperity indirectly and over the long run.

This paper first develops a novel definition of competitiveness that ties directly to economic performance and encompasses the full range of factors that shape national prosperity, and especially the influence of public policy and business practice.

We define *foundational competitiveness* as the expected level of output per working-age individual given the overall quality of a country as a place to do business. This definition goes beyond the expected level of productivity per employed worker, because prosperity is ultimately rooted in the ability to both achieve high productivity as well as mobilize a high share of the available workforce. By considering the expected output of all *potential* workers (i.e., all working age inhabitants of a location), this definition captures both influences on prosperity.

Using our concept of foundational competitiveness, we can then define a related concept, *global investment attractiveness*, which we define as the gap between a country's foundational competitiveness and its current factor costs. An attractive location is one which provides low factor costs compared to potential productivity (Porter, 2006). International investment and trade flows will be influenced by global investment attractiveness. Locations with higher attractiveness should be able to grow more quickly than peer locations with similar competitiveness but higher factor costs. Over time, this can support prosperity growth if enables foundational competitiveness to improve as well.

We build and estimate a model to explain foundational competitiveness across countries. Our framework (Figure 1) distinguishes between the role of macroeconomic and microeconomic influences on competitiveness. Macroeconomic factors set general conditions that create opportunities for higher productivity but do not directly link to company productivity and labor mobilization. We incorporate two broad dimensions of macroeconomic competitiveness, building on the economic development literature. First, social infrastructure and political institutions (SIPI) is defined to include basic health and education, the quality of political institutions, and the rule of law. Over the last decade, a number of influential studies have identified such institutions and their long-term impact as a critical source of differences in productivity (and, ultimately, prosperity) across nations (e.g., La Porta et al., 1998; Hall and Jones, 1999; Acemoglu et al., 2001; Rodrik et al., 2004; Glaeser et al., 2004; Caselli, 2005). The second broad dimension of macroeconomic competitiveness is monetary and fiscal policy (MFP), which includes measures of fiscal sustainability and debt and inflation policies for managing short and medium-term fluctuations of economic activity (see e.g., Fischer, 1993). From a policy perspective, SIPI and MFP are generally set or heavily influenced by the national government.

Microeconomic determinants of competitiveness are very different. Moving beyond the broad institutional factors, microeconomic competitiveness is focused on specific attributes of the national business environment (e.g., whether business regulation enhances or inhibits investment and growth), the organization and structure of economic activity (e.g., the extent of local rivalry and the extent of agglomeration spillovers from cluster development), and the use of sophisticated business management practices (e.g., whether firms use incentive pay). Porter (1990) was among the first to focus specifically on the role of the microeconomic factors in

shaping aggregate productivity and national prosperity. A significant body of empirical evidence now emphasizes the role of microeconomic policies, structure and practices in national and regional economic performance (among others, Dertouzos, et al, 1989; Saxenian, 1994; Porter, 1998, 2003; Bloom and van Reenen, 2007; Bloom et al., 2009; Freeman and Shaw, 2009; Delgado, Porter, and Stern, 2010). Relative to the strong historical dependency of the aggregate institutional factors emphasized in the macroeconomics literature, policymakers (and even private sector leaders) have significant latitude to strengthen microeconomic competitiveness by enhancing the national business environment, enabling cluster development, and improving the sophistication of company operations and strategy.

Our empirical approach to test this framework utilizes a rich dataset including more than 120 indicators of macro- and microeconomic competitiveness available across 130 countries, covering the 2001 to 2008 period. Data is drawn from a mix of public sources (e.g., the Doing Business indicators of the World Bank) as well as the annual Executive Opinion Survey of the World Economic Forum (WEF). Building on the literature on composite indicators (Kaufmann et al. 1999, 2008; OECD, 2008; Høyland et al., 2009), the numerous individual indicators are aggregated in a step-wise process, providing novel measures of different dimensions of competitiveness, including MICRO, SIPI and MFP. To estimate foundational competitiveness, we specify a comprehensive model of output per potential worker (measured by GDP (ppp-adjusted) by population between 15-64 years old) as a function of MICRO, SIPI and MFP, controlling for endowments (such as natural resources and location).

Unlike much literature, our focus is not on validating the importance of individual indicators, but on the influence of unbiased estimates of the overall microeconomic and macroeconomic environment on output per potential worker. Since our measures of the microeconomic and macroeconomic environment are based on a large number of policy and input indicators, our approach reduces the endogeneity concerns that would arise if we were attempting to pin down the causal impact of a single policy or institution on competitiveness. Additionally, to account for the potential ability of more prosperous countries to adapt more advanced policies (such as better business practices and more effective environmental policies),

we control for country endowments, historical institutions, and we consider both cross-sectional and fixed effects approaches to estimation.<sup>1</sup>

We find significant evidence for the positive and separate influence of SIPI, MFP, and the microeconomic conditions on national competitiveness. Consistent with prior studies, institutions (SIPI in our model) positively influence national output per potential worker. However, we find that microeconomic conditions have a strong positive impact as well, even after controlling for current institutional conditions. We then take into account historical factors that might influence contemporary conditions, building on Acemoglu et al. (2001). We find that the microeconomic conditions have a positive influence on competitiveness even after controlling for *historical* institutional conditions and incorporating country fixed effects (which offer a broader measure of a country's unobserved legacy). Current institutions and macroeconomic policies seem largely endogenous to historical legacies. Overall, the findings strongly suggest that *contemporaneous public and private choices*, especially those that relate to microeconomic competitiveness, are an important driver of country output per potential worker and, ultimately, prosperity.

Finally, our framework allows us to assess both the foundational competitiveness of individual countries and their global investment attractiveness. Using the estimated coefficients of MICRO, SIPI and MFP, we compute an overall competitiveness score for each country and year, which provides an estimate of each country's competitiveness compared to peers and over time. The relationship between the estimated competitiveness and (labor) costs provides a measure of the current global attractiveness of countries as investment locations. This analysis provides important insights into the economic trajectory of individual countries. Countries with high global investment attractiveness (i.e., low factor costs relative to competitiveness), such as China and Singapore, have grown rapidly. Conversely, countries with low global investment attractiveness (high factor costs relative to competitiveness), like Greece, Italy, and Spain, have found their prosperity to be unsustainable.

The paper is organized as follows. Section 2 develops our definition of foundational competitiveness, relating it to the previous competitiveness literature and the wider literature on

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<sup>1</sup> We observe large variation in MICRO and SIPI among countries with similar levels of development, mitigating this concern.

cross-country differences on prosperity and growth. Sections 3 to 5 discuss our approach to estimating a new model of competitiveness based on this definition: Section 3 explains the data, Section 4 discusses the empirical framework, and Section 5 discusses the main findings. Section 6 presents findings on the foundational competitiveness and global investment attractiveness of individual countries, and a final section concludes.

## **2. What is National Competitiveness?**

The term competitiveness is used in a bewildering variety of ways, both in the policy community and in academic research. Some equate competitiveness with the ability to achieve certain overall outcomes, such as a high standard of living and economic growth. Other definitions focus on the ability to achieve specific economic outcomes such as job creation, exports, or FDI. Yet other definitions see competitiveness as defined by specific local conditions such as low wages, stable unit labor costs, a balanced budget, or a ‘competitive’ exchange rate to support a current account surplus. These different views of competitiveness have confused the public and scholarly dialogue, and have obscured the development of an integrated framework to explain causes of cross-country differences in economic performance.

The evolution of the competitiveness debate has oscillated around three ideas: market share, costs, and productivity. When the term competitiveness first gained prominence in the 1980s, the public debate in the United States was dominated by fears about the seemingly unstoppable rise of the Japanese economy. Competitiveness was associated with lower labor costs and policies that helped companies gain market share in the global market place (and to “beat” foreign competitors). Here, competitiveness was a zero-sum game: a country could only improve its competitiveness at the expense of another country.

The research on strategic trade/industrial policy published during the 1980s (Krugman, 1986; Spencer and Brandner, 2008; Lall, 2001) seemed to suggest that countries could increase their welfare by achieving leading market positions in sectors characterized by, for example, high economies of scale, through the use of targeted government support. Further research questioned the welfare benefits of such profit-shifting policies (Porter, 1990; Krugman, 1994). However, the underlying view that competitiveness is reflected in a country’s market share in certain strategic industries lives on in the notion of “industrial competitiveness” (e.g., see

UNIDO, 2009).<sup>2</sup> And it continues to influence policy action, for example in China's efforts to capture market position in solar energy and telecom products through heavy government support.

High market shares can indeed be a symptom of underlying advantages of a location, but can also be achieved through targeted and distortive subsidies. Thus, high market shares in specific sectors are neither the ultimate objective of economic policy nor the root cause of overall economic performance. Instead of focusing on the performance of individual sectors, more recent studies have examined country- and region-specific patterns of related industries and trade composition as an important corollary of successful economic development (Hausmann and Klinger, 2006; Delgado, Porter and Stern, 2010b; Lin, 2011).<sup>3</sup>

Another view of competitiveness focuses on measures related to a location's costs. Work on cost competitiveness has various interpretations. Low labor costs (compensation per hour, per employee) are seen as a sign of competitiveness leading to lower unemployment, higher exports and higher FDI. Other studies examine the relationship between (labor) costs and output. Unit labor costs are often used to evaluate whether a country's balance of payments is likely to be sustainable (e.g., European Central Bank, 2008).

The naïve interpretation of competitiveness as low costs, especially low wages, is clearly misguided if prosperity is the policy objective. Similarly, unit labor costs can be in line with sustainable external balances at many different levels of prosperity and economic performance. They provide a relevant diagnostic for the functioning of specific markets, but do not constitute a root cause of competitiveness that underpins economic performance.

In response to these misconceptions about competitiveness, Porter (1990), together with organizations like the Council on Competitiveness, refocused the debate towards the notion that competitiveness is what underpins wealth creation and economic performance (Porter, 1990; Aiginger, 2006). Using this perspective, competitiveness becomes tightly connected to productivity. This is validated by a large literature that identified productivity as the central driver of cross-country differences in prosperity (Hall and Jones, 1999; Lewis, 2004). Various sets of factors have been proposed to explain cross-country differences in productivity (Hall and Jones, 1999; Porter et al., 2008, Fagerberg et al., 2007). A range of indicators in the WEF's

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<sup>2</sup> These studies define competitiveness as having strong market positions in strategic industries, as measured by a nation's export intensity or the value added per capita in manufacturing or high-tech industries.

<sup>3</sup> These studies suggest that the emergence of new economic activity in a location and the diversification of exports are linked to the presence of related economic activity in the location.



Global Competitiveness Report and the World Bank's Doing Business ranking have been developed to capture many of them. Policy documents such as the OECD's Growth Agenda (OECD, 2005) and the European Commission's 2020 strategy (EC, 2010) are largely based on this productivity-focused approach to competitiveness.

### ***Defining Foundational Competitiveness***

Building on these lessons, we propose a new definition of competitiveness that relates directly to prosperity, is comprehensive in its coverage of the underlying drivers, and focuses on factors that can be changed through policy. We define *foundational competitiveness* as the expected level of output per working-age individual given the overall quality of a country as a place to do business. Both the productivity of employed workers and the ability to employ a large share of the available labor force influence overall prosperity. The large variation in labor productivity of active employees across countries is widely known, and strongly related to the variation in GDP per capita (See Figure 2). But there is also large variation in labor mobilization.<sup>4</sup> Focusing on working-age population (versus total population) allows us to distinguish between competitiveness conditions and purely demographic factors. Our definition of competitiveness thus broadens the notion of productivity used in prior work, and encompasses the full range of productivity-enhancing factors amenable to policy action that shape prosperity.

### ***The Determinants of Foundational Competitiveness***

Having defined foundational competitiveness, the challenge is to identify a comprehensive set of contemporaneous drivers of the expected output per potential worker, with a focus on those amenable to change through policy actions. A significant number of research streams have emerged in the literature, to explain cross-country differences in prosperity, with numerous candidates identified. We offer an integrated framework that incorporates the full range of factors. These can be grouped into two main areas: macroeconomic and microeconomic (See Figure 1). Endowments influence prosperity but not the underlying productivity, and cannot be changed through policy. Hence we introduce endowments in our framework as controls.

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<sup>4</sup> Figure 2b offers some evidence that there is large variation in labor mobility even among countries with high labor productivity. This suggests that, while these two outcomes are positively related, productivity improvements not always translate into better labor mobilization.

### *Macroeconomic competitiveness*

Macroeconomic competitiveness is driven by a range of institutions, policies, and public good investments that set the context for an entire economy. Social infrastructure (a term introduced by Hall and Jones (1999)) and political institutions define the broader context in which productive economic activity takes place. A number of studies have found a significant long-term relationship between the nature of institutions and prosperity (Acemoglu et al., 2001; Hall and Jones, 1999). Particular aspects of institutional quality that have been carefully examined include the rule of law (La Porta et al., 1998), the presence of property rights (De Soto, 2000), the quality of governance (Kaufmann et al., 2008), and the impact of corruption (Mauro, 1995; Shleifer and Vishny, 1991).<sup>5</sup>

Education, health care, and public safety are other aspects of the overall social infrastructure necessary to enable productive economic activity (Sachs, 2005). If large parts of the population have limited basic reading and writing skills, their ability to actively participate in the economy is severely limited. If the presence of malaria or an HIV/AIDS epidemic means that large segments of society must concentrate on sustaining their basic health, there is little hope for them to become productive (Lorentzen et al., 2008; Weil, 2007). The presence of war, civil unrest, and high levels of crime can also undermine the opportunities for productive business activity. However, empirical support for a strong relationship between security and productivity is limited (Stone, 2006).

The other aspect of macroeconomic competitiveness, monetary and fiscal policy, is the focus of much public debate (Fischer, 1993). While it has a clear impact on short-term economic activity, the literature finds only weak effects on long-term productivity differences. This is largely because differences in the quality of monetary and fiscal policy are well explained by differences in institutional quality (Acemoglu et al., 2003). Another measurement challenge is the identification of clear benchmarks of ‘good’ monetary and fiscal policy. There is, for example, a broad policy consensus on the need to achieve low inflation (Goodfriend, 2007), but moderate levels of inflation do not seem to limit long-term productivity (Levine and Renelt, 1992; Temple, 2000; Barro, 2002). Similarly, “normal” levels of debt seem to be sustainable, with only very high levels of debt (~90% of GDP) reducing growth (Reinhart and Rogoff, 2010).

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<sup>5</sup> The interpretation of some of these findings remains under debate because distinguishing the impact of institutions is often complex due to the high levels of correlation of institutions with endowments (such as geographic location) as well as other possible drivers of productivity (Dixit, 2007).

The same ambiguity exists for the overall level of government spending. Within normal parameters, the overall size of government (and implicitly the level of taxes) is less important than how taxation is structured and the way government spends money (Johansson et al., 2008).

### *Microeconomic competitiveness*

Microeconomic factors are those that have a direct influence on company productivity and labor force mobilization. The policy literature often makes a distinction between inputs (often from government investments) and incentives (competition, openness) as drivers of higher productivity. Porter's work combined these and other dimensions of the national business environment (NBE) into one integrated framework, adding the quality of local demand conditions and the presence of the related and supporting industries (Porter, 1990; 2007). Because of their graphical representation, these four areas have collectively become referred to as the Diamond.

Factor conditions (quality and quantity) have long been seen as affecting company creation and productivity. Physical infrastructure clearly plays an important role in productivity, though there remains debate about the size of its effect (Calderon and Serven, 2004; Garcia-Milà et al., 1996; Gramlich, 1994; Aschauer, 1989). Efficient access to capital is important for companies to make the long-term investments needed to raise productivity levels (Ang, 2008; Aghion et al. 2007; Levine, 2005; King and Levine, 1993; Rajan and Zingales, 1998). The quantity and quality of workforce training, higher education, managerial education, and research in an economy all have a positive impact on prosperity (Barro, 2002; Krueger and Lindahl, 2001; Gennaioli et al. 2011) as does the broader institutions and policies supporting innovation (Furman et al., 2002 Fagerberg, 1988; Escribano and Guasch, 2005). The quality of administrative practices, such as low costs of starting a business, is another important input to business productivity and new business formation (Branstetter et al., 2010; World Bank, 2010a; Ciccone and Papaioannou, 2008; Conway et al., 2005; Nicoletti and Scarpatta, 2003).

Company productivity is also strongly related to the set of incentives and rules that govern local competition. High levels of competition on local markets are crucial for high performance (Carlin et al., 2005; Lewis, 2004; Porter and Sakakibara, 2004). The vitality of competition affects the entry of new firms, the exit of underperforming old firms, and the performance patterns across existing firms (Bloom and van Reenen, 2007; Bloom et al., 2009; Nickell, 1996; Syverson, 2004). The ownership structure of companies (private vs. state-owned;

conglomerate vs. single-business) is another important influence not only on company efficiency but also on the health of rivalry (see review at Megginson and Netter, 2001). Labor market policies are clearly important for the productivity of companies as well as for labor force mobilization, but there remain significant disagreements about the role of specific policies (OECD, 1994; Nickell and Layard, 1999; Busso, Gregory and Kline, 2010; World Bank, 2011).

Openness to international competition, via trade and investment, enables a nation to improve local productivity, expand the most productive local industries, access more advanced knowledge and technology from abroad, and expose local companies to higher levels of competitive pressure. Evidence of the positive influence of trade on the transfer of knowledge and firm innovation in a country has been established by several studies using firm-level data, including MacGarvie (2006), Branstetter (2006), Bernard et al. (1999, 2007), among others. The empirical literature on the impact of openness on long-term differences in country-level productivity and growth, however, offers mixed results. A number of researchers have found a positive relationship between openness and prosperity (Alcalá and Ciccone, 2004; Baldwin, 2003; Dollar and Kraay, 2003; Frankel and Romer, 1999; Sachs and Warner, 1995) or identified the role of trade as a means to tap into other countries' knowledge stock (Coe and Helpman, 1995). But other authors are more skeptical and attribute these findings to the specific data and econometric approaches (Rodriguez and Rodrik, 2000).

Demand conditions have received far less consideration in the economic literature. The business literature has for some time suggested that stringent local regulation that anticipates future changes and opportunities in other markets can encourage companies to innovate and build profitable international market positions. These new regulatory induced technological opportunities can provide direct productivity benefits that companies may have otherwise neglected (Esty and Porter 2005; Porter and van der Linde, 1995; Jaffe, 1995; Porter, 1990; Linder, 1961).

Another dimension of the business environment that directly influences companies' productivity is the presence of clusters of related and supporting industries. Clusters are geographic agglomerations of companies, suppliers, service providers, and associated institutions in a particular field, linked by externalities and complementarities of various types (Porter, 1990, 1998). The presence of strong clusters enables companies to achieve higher productivity and raises regional

performance (Feldman and Audretsch, 1999; Glaeser and Kerr, 2009; Delgado, Porter and Stern, 2010a, 2010b).

Finally, the quality and sophistication of company operations and strategies (COS) of enterprises operating in a country, including production practices, marketing, organizational practices and extent of internalization differs significantly across locations (Porter, 1996; Bloom and van Reenen, 2007). Thus differences in productivity across countries arise partly because of the managerial sophistication of local firms. Though clearly the productivity of an economy is the sum of the productivity of firms in the economy, such internal managerial influences have received scant attention in the economic literature. Recent analyses reveal significant differences in managerial sophistication even across countries with broadly similar institutional and business environments (Porter et al., 2007; Bloom and van Reenen, 2007; Freeman and Shaw, 2009; Delgado, 2010).

### *Endowments*

Every nation has endowments, which are *inherited and given*. Prosperity is affected by these endowments directly, for example by the sale of natural resources. For our empirical analysis, then, we need to control for the effect of these endowments when estimating the role of competitiveness for economic performance. The economic value of endowments will be affected by policy choices countries make. A competitive nation is one which enhances the value of endowments through a better environment for business. However, endowments such as natural resources can have a direct positive effect on total output, they can also erode competitiveness by corrupting political institutions and distorting economic policy choices (Arezki and van der Ploeg, 2007; Gylfason et al., 1997; Papyrakis and Gerlagh, 2004; Sachs and Warner, 2001).

Prior studies have suggested geographic location, natural resource deposits, and country size are endowments that affect prosperity. A country's geographic location can affect the ease with which it can trade, for example, through access to a long coastline for shipping or proximity to large markets (Gallup et al., 1998; Boulhol et al., 2008). Geography can also influence the prevalence of diseases and colonization patterns, which affect historical and current institutional conditions. Country size can attract FDI to access the local market and enable economies of scale in areas like R&D to be exploited (Romer, 1990). Larger countries might more easily

attract investments, even if they are not more competitive. However, empirical studies find that small countries enjoy greater openness than large countries or find no evidence of benefits of market size after controlling for the role of institutions (Hall and Jones, 1999).

### ***Defining Global Investment Attractiveness***

We have explained so far foundational competitiveness, which focuses on the level of prosperity that is sustainable at a point in time. Another aspect of competitiveness that plays a significant role in the public debate is the ability of a location to attract investment. Investment inflows influence economic dynamism and growth, even if they are not in any simple way related to prosperity. We define *global investment attractiveness* to examine these dynamics. Global attractiveness is a location's foundational competitiveness relative to the cost of factor inputs. This concept measures whether a country's cost levels can be supported by its underlying competitiveness (Porter, 2006). Countries with low factor costs relative to foundational competitiveness (e.g., China) will be more attractive for investment and should experience more rapid growth, while countries with high costs (e.g., Greece) relative to competitiveness may find sustaining levels of prosperity challenging. As a measure of the gap between competitiveness and factor costs, global investment attractiveness is a diagnostic for understanding the dynamics of foreign direct investment, international trade patterns, and potentially pressures on exchange rates. In open markets, the imbalances between costs and foundational competitiveness should disappear over time, with wages adjusting up or down. But labor market structures in many countries can allow such imbalance to persist over time, making differences in global attractiveness an important empirical feature of international competitiveness.

### **3. Data**

The literature reviewed in the previous section suggests a large number of factors that affect competitiveness and are amenable to policy action. For an empirical estimation of competitiveness, robust cross-country data on these factors is necessary. Over the last several years, the scope of available country-level data has significantly improved, especially data on different aspects of microeconomic competitiveness. We utilize the full range of data now available to compute our measures of microeconomic and macroeconomic competitiveness

(SIPI, MFP and MICRO), using a rich dataset with more than 120 indicators across over 130 countries and covering the 2001 to 2010 period.<sup>6</sup>

In addition to traditional public sources of data, we employ survey data from the Executive Opinion Survey (EOS) of the World Economic Forum. Starting in 1998, the EOS Survey began to include a broad range of microeconomic indicators that allowed for the year-by-year measurement not only of the macroeconomic environment but also the microeconomic conditions shaping business practices in individual countries around the world (Porter, 1998b; 2003). We are able to exploit these data, and use ninety-two EOS indicators, covering most categories of competitiveness, particularly microeconomic competitiveness where there are few alternative data sources with comparable coverage. An important attribute of the EOS is that the respondents are executives of companies, capturing the *informed judgments of the actual participants* in the economies of the countries examined. Survey respondents evaluate each question using 7-point Likert-scale ratings. The number of countries covered by the EOS varies over time, with the country coverage improving from 76 in 2001 to up to 133 countries in 2008. Countries have on average 80 respondents per year, with larger countries having a higher number. The average rate of response across countries is around 40%. To compute representative country-year averages for each indicator, individual responses are aggregated using a sector-weighted average (see Browne et al., 2008).<sup>7</sup>

We also use 29 hard data (and survey) indicators from other internationally recognized data sources to compute our main measures of microeconomic and macroeconomic conditions, including the World Bank Governance Indicators (Kaufmann, Kraay, and Mastruzzi, 2008); the World Bank Doing Business Indicators (World Bank, 2010); the World Bank World Development Indicators; the World Health Organization database; the IMF World Economic Outlook database; the World Telecommunication/ICT Indicators database (ITU); the USPTO patent database; the UN Comtrade export dataset, the Center for International Development database; and the UN Gender-related Development index (See Table A1 for the specific indicators sourced from these databases). The use of hard data indicators helps reduce concerns

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<sup>6</sup> The data used for the estimation of the competitiveness model covers 130 countries for up to 8 years (2001-2008); and 2010 data is used to assess the current competitiveness of individual countries based on the estimated model. Each indicator included has a significant relationship to GDP per potential worker.

<sup>7</sup> Sector-weighted country averages takes into account the contributions to a country's GDP of each of the four main economic sectors: agriculture, manufacturing industry, non-manufacturing industry, and services. See Browne et al. (2008) for a detailed explanation of the weighting mechanism. Sector-weighted country averages are computed for all years but 2002 (respondents' sector is missing that year).

about measurement error and the potential bias of Survey data. Finally, data on employed population is sourced from the Conference Board Total Economy Database, and the labor cost per hour in US\$ (both pay and non-pay costs) from the Economist Intelligence Unit.

#### **4. Empirical Framework**

We define a step-wise process to aggregate the indicators into novel competitiveness categories including MICRO, SIPI and MFP, building on the recent literature on composite indices (Kaufmann et al. 1999; OECD, 2008; Høyland et al., 2009). We then specify a comprehensive model of output per potential worker as a function of MICRO, SIPI and MFP.

Figure 3 shows an overview of the different microeconomic and macroeconomic categories included, and Table A1 reports the individual indicators within each category. Categories are organized hierarchically and sum to the final competitiveness score.

##### **4.1 Variable Definitions**

Our model explains national competitiveness, defined in terms of the expected level of *output per potential worker*, based on the overall quality of the microeconomic and macroeconomic environment. The best measure of output per potential worker that is widely available across countries and over time is the (log of) GDP adjusted for purchasing power parity (ppp) per working age individual (15-64 years old).<sup>8</sup> The average output per potential worker is approximately 22,000 international dollars (ppp) in our sample of 130 countries (see Table 1).

Output per potential worker encompasses both output per employed worker and mobilization in a country of the working-age population. In the analysis we estimate how our competitiveness model relates to each of these components. The labor mobilization ratio is defined as the employed population to working-age population ratio. The average labor mobilization ratio in our sample is 0.66. Output per worker (labor productivity) is measured as GDP (ppp) per employed person, averaging 35,000 (based on 108 countries).

In our sensitivity analyses, we also examine output per capita ((log of) GDP (ppp) per capita) as an alternative dependent variable. This is an overall measure of national prosperity. Output per potential worker is linked to, but distinct from, prosperity. Prosperity is also

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<sup>8</sup> In the case of Ireland, we used GNP instead of GDP because of the size of dividend outflows to foreign investors.



influenced by demographic factors (variation in the population dependency ratio) that are not part of competitiveness.

#### 4.2 *Measuring the Determinants of Competitiveness*

Our empirical framework is based on a two-step aggregation of individual indicators into composite measures covering MICRO, SIPI and MFP. First, to synthesize data from multiple related indicators that measure the same conceptual category (e.g., SIPI), we compute a factor score for each category using factor analysis (FA) – specifically principal component factor analysis.<sup>9</sup> As discussed below, the precise details of this aggregation are distinct for each of our main explanatory variables (MICRO, SIPI and MP). Second, we regress these variables on output per potential worker to determine our main empirical findings and to compute the overall competitiveness scores for individual countries.

*Microeconomic competitiveness.* The two main categories of microeconomic competitiveness (MICRO) are the sophistication of company operations and strategy (COS) and the quality of the national business environment (NBE). NBE in turn is divided into four components: factor conditions, context for strategy and rivalry, supporting and related industries (that includes the state of cluster development), and demand conditions (See Figure 3, and Porter (1990, 2007)).<sup>10</sup>

The MICRO variable deliberately includes a large number of indicators to facilitate competitiveness assessment of individual countries. While the different microeconomic sub-categories and indicators are correlated the strengths and weaknesses of individual countries'

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<sup>9</sup> Within a category there are numerous individual indicators that are highly correlated and related to the underlying phenomenon to be measured. The FA method provides a weighted average of the (standardized) indicators. This is a method often used to aggregate indicators when there are no strong priors on their relative weights (see e.g., Kaufman et al., 2008; OECD, 2008b). In most cases, the allocation of individual indicators to categories is clear. For a few indicators, allocation to categories requires a judgment based on the indicator's primary effect, and its relatedness to other indicators within a category. For example, primary education is allocated to SIPI; and the quality of more advanced levels of education is allocated to the NBE (microeconomic competitiveness). We view primary education as a broad indicator of the ability of individuals to participate in society, and a foundation on which skill and further education impact productivity. Another case is *trade barriers* where indicators such as the average tariff rate on imports, are allocated to NBE. Trade barriers are a direct determinant of the competitive pressure from foreign companies. Taxation effectiveness is also allocated to NBE since it has a direct incentive effect on firms, even though it also has a relation to fiscal policy. We have tested these choices statistically and found the rankings and scores are highly stable to re-categorization of specific indicators.

<sup>10</sup> Some areas of COS and NBE are further differentiated into narrower subcategories to better align with a policy area. For example, under factor conditions, indicators are grouped by logistical infrastructure, communications infrastructure, administrative infrastructure, capital market infrastructure, and innovation infrastructure (See Figure 3 and Table A1).

vary widely, calling for country-specific policy priorities. We use a two-step FA procedure to aggregate a mix of 86 hard data and Survey indicators of microeconomic competitiveness (See Table A1 for a list of the indicators). First, a separate factor score is computed for COS and for each component of the NBE.<sup>11</sup> Second, these five components are aggregated using FA into an overall score for MICRO.<sup>12</sup> The resulting MICRO variable has a mean of zero and standard deviation of one. This two-step approach avoids a bias towards those areas of microeconomic competitiveness for which more indicators are available. We test that the MICRO variable (and its sub-categories) is robust to the random exclusion of individual indicators, further validating our analysis (see discussion in Section 6 and Table A4).

The MICRO variable uses a large number of survey-based indicators (71 EOS versus 15 hard data indicators). There may be respondents' bias and measurement error, such as over-estimating the quality of some indicators in countries with a positive economic outlook (see Delgado, 2010). To test for this, we compute an alternative measure of the microeconomic environment based solely on hard data indicators, using a synthetic measure based on the World Bank's Doing Business indicators, which is a weighted average of 35 (standardized) indicators that capture different dimensions of the cost of doing business in a country (MICRO<sub>Doing Business</sub>).<sup>13</sup> While this synthetic measure captures only some components of the NBE (mainly input conditions and context for strategy and rivalry), it has a correlation coefficient of 0.8 with our main variable, providing a good proxy for microeconomic influences.

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<sup>11</sup> See Table A2 for a summary of the FA analysis. We retain the primary factor for each aggregation (each explains more than 50% of the variance). We also test that the indicators are well grouped based on their low individual uniqueness and the Cronbach's alpha reliability coefficient of the indicators aggregated. The Cronbach's alpha is greater than 0.93 for each of the five factor scores, indicating that the indicators group very well. Finally, we also test that the scores of COS and each of the NBE components are robust to the random exclusion of individual indicators (this test is discussed in Section 6 and illustrated in Table A4).

<sup>12</sup> We retain one factor that explains 93% of the variation (see Table A2). Each of the five components gets roughly the same weight. MICRO of country  $c$  in year  $t$  is then computed as follows:  $MICRO_{ct} = 0.21 * COS_{ct} + 0.21 * NBE\text{-Factor Conditions}_{ct} + 0.21 * NBE\text{-Demand}_{ct} + 0.20 * NBE\text{-Related Industries}_{ct} + 0.20 * NBE\text{-Context}_{ct}$ .

<sup>13</sup> We use 35 indicators available from 2004-2010, and take an annual "average of averages." We do not use FA because some indicators do not group well. Instead, for each of the 10 sub-categories of cost of doing business, we compute an average, and then take an average across sub-categories. All indicators are standardized and scaled so that higher values mean lower cost of doing business. The indicators used are: *starting a business* (procedures, time, cost, and capital); *dealing with licenses* (procedures, time, and cost); *employing workers* (difficulty of hiring, rigidity of hours, difficulty of firing, rigidity of employment, and firing costs); *registering property* (procedures, time, and cost); *getting credit* (legal rights, credit information, public registry coverage, and private bureau coverage); *protecting investors* (disclosure, director liability, shareholder suits, and investor protection); *paying taxes* (payments and hours); *trading across borders* (exports/imports procedures and time); *enforcing contracts* (procedures, time, and cost); and *closing a business* (recovery rate, time and cost).

*Social infrastructure and political institutions.* The SIPI variable is computed using a FA weighted average of 32 indicators (of which 11 are hard data indicators) that capture three dimensions: basic health and education, political institutions (both decision making and efficiency of the executive), and the rule of law (safety, corruption and efficiency of the legal process).<sup>14</sup> We test that the SIPI variable (and its sub-categories) is robust to the random exclusion of individual indicators (see discussion in Section 6 and Table A4).

Figure 4 plots SIPI against MICRO. While they are correlated, we observe large variations across countries in MICRO even after conditioning on the institutional environment (SIPI). For example, Germany, Canada, Australia, and Iceland have similar institutional conditions, but differ greatly in the quality of microeconomic conditions with Germany leading in MICRO as of 2010 (see Table 6).

*Monetary and fiscal policy.* This component captures fiscal and monetary policies that help manage short-term fluctuations of economic activity. The MFP score of a country-year is a prior 3-years moving average on three indicators: inflation, government net debt (% GDP), and government surplus/deficit (% of GDP).<sup>15</sup> Drawing on prior studies that find that “moderate” levels of inflation and debt may have no effect on growth (see e.g., Temple, 2000; Barro, 2002; Sala i Martin, et al. 2007; Reinhart and Rogoff, 2010), we define a “neutral” zone for these indicators: inflation [0.5-3.0%], government debt [<60%], and government deficit [<-3%]. Indicators within the neutral zone receive the maximum score; otherwise we compute the deviation from the neutral zone on a log scale.<sup>16</sup> The MFP score is then computed using a standardized average of the (standardized) indicators with an equal weighting of the monetary and fiscal scores.<sup>17</sup>

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<sup>14</sup> We retain the first factor that explains 64% of the variance. The Cronbach's alpha reliability coefficient for the SIPI aggregation is 0.98, confirming that the indicators group very well (See Table A2).

<sup>15</sup> We use moving averages to capture persistent weak macro policy indicators (e.g., continued high inflation). For each indicator, say inflation, the moving average is computed as  $0.5 \cdot \text{inflation}_{t-1} + 0.3 \cdot \text{inflation}_{t-2} + 0.2 \cdot \text{inflation}_{t-3}$ .

<sup>16</sup> The indicators get a score of zero in the neutral zone and minus  $\ln(1 + \text{deviation from neutral zone})$  otherwise. Our results are robust to changing the neutral zones and to using a simple (versus weighted) average of the indicators.

<sup>17</sup> A weighted average with 0.5 weight for inflation and 0.25 for each fiscal indicator. The standardized average is computed excluding Zimbabwe since it is a large outlier. We do not use FA because we only have three indicators and they do not group well.

### 4.3 Estimating National Competitiveness

The microeconomic environment (MICRO), social infrastructure and political institutions (SIPI), and monetary and fiscal policies (MFP) each reflect distinct influences on competitiveness in terms of the nature of their effect on company productivity and the nature and locus of the policy process. Hence, we estimate their separate effect on output per potential worker. To do so, we specify a comprehensive regression that uses the (log of) country-year output per potential worker as the dependent variable, with MICRO, SIPI, MFP as the main explanatory variables, controlling for endowments and year dummies. We estimate the following baseline model using panel data for 130 countries up to 8 years (2001-2008):

$$\text{Ln Output per potential worker}_{c,t} = \alpha_0 + \beta_{\text{MICRO}} \text{MICRO}_{c,t-1} + \beta_{\text{SIPI}} \text{SIPI}_{c,t-1} + \beta_{\text{MFP}} \text{MFP}_{c,t-1} + \alpha_{\text{END}} \text{ENDOWMENTS}_{c,t-1} + \alpha_t \text{year}_t + \varepsilon_{c,t} \quad (1)$$

We estimate equation 1 using OLS and cluster the standard errors by country. We are interested in the short-term effect of MICRO, SIPI and MFP on country output per potential worker.<sup>18</sup> In the empirical analysis, we use various lag structures for these variables to examine their medium-term impact as well.

To properly estimate the effect of these variables on output per potential worker we control for endowments. Controlling for endowments allows us to distinguish between “inherited” output and output “created” by the underlying competitiveness of the location. Drawing on prior studies, we include three types of endowment indicators: natural resources, geographical location and market size (See Table 1). The model controls for natural resources wealth by using (log of) per capita unprocessed natural resource exports in the prior year (*Ln unprocessed exports pc*).<sup>19</sup> The percentage of land area within 100 km of ice-free

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<sup>18</sup> MICRO and SIPI variables are essentially lagged a year, and MFP is a moving average of the prior 3 years. For example, MICRO<sub>2008</sub> is computed based mainly on EOS data that is collected during November 2007-April 2008 (and hard data indicators collected mainly by the end of 2007); and it is used to predict (year-end) 2008 Output per potential worker.

<sup>19</sup> This variable is unprocessed exports per capita in US \$. Export data is sourced from the UN Comtrade data. The main categories of unprocessed products include natural resource-derived categories such as fuels, metals, raw materials, agricultural products, among others but the unprocessed categorization adds a further refinement by distinguishing, for example, raw crude products (unprocessed) from petroleum oils (semi-processed).

coast/navigable rivers is used as a control for locational quality (*Location*).<sup>20</sup> The size of a country is controlled for by including (log of) population size in (*Ln population*).

The inclusion of endowments in the model also controls for unobserved historical factors that could be correlated with the current quality of institutions and with output per potential worker. To more directly control for historical legacies, we also include various indicators of the quality of historical institutions, such as the mortality rates faced by European settlers in colonized countries during the 17<sup>th</sup>-19<sup>th</sup> centuries, and the extent of democracy or extent of constraint on Executive in 1900 (based on Acemoglu et al., 2001). Finally, we fully control for unobserved country-level factors that could induce correlation between the dependent and explanatory variables by including country fixed effects in one of the specifications.

A separate source of concern is the potential endogeneity of MICRO. There are two issues at play. First, if we were evaluating the impact of an individual policy (or institution), we would be centrally concerned about the potential for omitted variables (i.e., other factors that might influence economic performance and the specific policy). Our approach overcomes this bias by constructing a composite variable, MICRO, that is an unbiased estimate of the microeconomic environment of a country.<sup>21</sup> While additional individual indicators of the microeconomic environment might reduce the “noise” associated with MICRO (i.e., might enhance the precision of our variable), our findings are robust to the inclusion or exclusion of individual policy indicators from MICRO.

Second, as countries achieve higher levels of prosperity, they could be able to afford to invest in better microeconomic conditions. For example, more prosperous countries may invest in better business schools or adopt more effective environmental policies. While we cannot eliminate the potential for such bias entirely, our approach and data significantly mitigate such concerns. First, our analysis directly controls for the underlying endowments, historical legacies, and macroeconomic environment of each country. Second, we observe significant variation in MICRO across countries with broadly similar levels of development (See Figure 4). Finally, our analysis includes estimates that rely both on cross-sectional variation (where such concerns may

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<sup>20</sup> The literature also examines the impact of being close to the equator as a locational influence, and as a proxy for exposure to tropical diseases. We recognize this potential, but measure instead the policy responses (e.g., health system effectiveness) in SIPI.

<sup>21</sup> While our main measure of MICRO is based on a mix of Survey and hard data, we also use an alternative variable MICRO<sub>Doing Business</sub> that only includes hard data, and so it won't be subject to potential Survey respondents' bias towards the expected economic performance of the country.

be more salient) as well as fixed effects estimates. We believe that our estimates provide instructive evidence about the role that the microeconomic environment plays in shaping competitiveness across countries and over time.

## **5. Findings**

Table 2 presents our main results on the relationship between output per potential worker and individual categories of competitiveness, controlling for endowments. We first examine the role of the macroeconomic environment (Social Infrastructure and Political Institutions (SIPI), and Macroeconomic Policy (MFP)) in model (2-1). We find that macroeconomic competitiveness, especially institutional factors (SIPI), has a positive impact on country output per potential worker. This is consistent with prior work on the role of institutional factors in explaining productivity (e.g., see La Porta et al., 1998; Hall and Jones, 1999; and Acemoglu et al., 2001).

In (2-2) we examine the effect of microeconomic competitiveness. We find a positive and robust relationship, even after controlling for endowments. This positive effect could be due to the influence of the quality of institutions on the quality of microeconomic conditions. We expect SIPI to influence, but not determine, MICRO since sound institutions create a context for more sophisticated management practices. To examine whether the microeconomic environment has a separate positive influence, model 2-3 estimates our baseline model. The coefficient of MICRO declines with the inclusion of SIPI, but the effect remains significant.

While prior research on productivity and growth has tended to focus on the role of macroeconomic competitiveness, our results strongly support a distinct and important role for microeconomic competitiveness. All broad categories of competitiveness are statistically significant and important, even after controlling for the others. The MICRO, SIPI and MFP variables are standardized, and so we can easily compare the magnitude of their effects. The coefficients of SIPI and MICRO are of similar magnitude (a standard deviation increase in these variables is associated with an approximate 30% increase in output per potential worker), and significantly larger than the effect of MFP.

Regarding the impact of endowments, across all the specifications, natural resources wealth (Ln unprocessed exports pc) and direct access to maritime transportation (Location) variables have a positive impact on output per potential worker. Consistent with other studies

(e.g., Hall and Jones, 1999), we do not find evidence of a separate positive effect of country size (Ln Population).<sup>22</sup>

The main results are robust to a wide range of sensitivity tests. Model (2-4) shows that our main findings are robust to the random exclusion of countries and years. We implement bootstrap analysis using a random sample of countries and randomly dropping up to one year in each simulation.<sup>23</sup> For each simulation we estimate model (2-3). We then compute the median bootstrapped coefficient of MICRO, SIPI, and MFP (and their standard errors) based on 1,500 simulations. Model (2-4) shows that the median bootstrapped coefficients are not significantly different from those in model (2-3), reinforcing our findings.<sup>24</sup>

Our results are also robust to substituting our largely survey-based MICRO variable with an alternative composite variable based on a more narrow set of hard data indicators. In model 2-5 we test our synthetic microeconomic competitiveness variable, based solely on quantitative World Bank cost of doing business indicators (MICRO<sub>Doing Business</sub>), and the estimated coefficients are basically the same. This result further validates our main MICRO variable, and suggests that our findings are not driven by Survey respondents' potential bias towards the expected outlook of the country.

In model 2-6, we use output per capita as an alternative dependent variable measured by (log of) GDP (ppp) per capita. Output per capita and output per potential worker are highly correlated, but distinct since countries vary in their population dependency ratio (how many young people and older people depend on people of working age, and so in the overall prosperity that existing workers can support. Model 2-6 shows that our results are robust to using output per capita, further emphasizing the link between our competitiveness variables and prosperity.

So far we have focused on the contemporaneous effect of microeconomic and macroeconomic conditions on output per worker. In the empirical analysis, we also explore various lag structures for SIPI and MICRO (not reported). The results are robust to using 3-year

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<sup>22</sup> The endowments explain around 60% of the variance in output per potential worker. In the sensitivity analysis we drop the smallest (less than a million people) and/or largest countries (more than a 100 million people), and find that the estimated coefficients of MICRO, SIPI, MFP and of the endowment variables change little.

<sup>23</sup> Countries are sampled with replacement using a blocked re-sampling approach where each draw is a country across years.

<sup>24</sup> The results in model (2-3) are also robust to a number of additional sensitivity tests such as including additional years of data (2009 and 2010); dropping outliers (smallest and largest countries), and considering alternative MP definitions (based on simple versus weighted average of the indicators). In all these specifications the coefficients of MICRO, SIPI and MP change little.

moving averages for SIPI and MICRO and are also robust to using two/three year lags.<sup>25</sup> These findings suggest that changes in microeconomic and institutional conditions have both a short and medium-term impact on country competitiveness, though we expect the lag and magnitude of the effect to vary for individual policy actions and countries.

Finally, in model 2-7, we include country fixed effects to fully control for country heterogeneity (in terms of geography, endowments, historical institutions, etc.). While we need to be cautious in interpreting these results due to the short panel of eight years, microeconomic competitiveness continues to matter though its coefficient declines. In contrast, the coefficients of SIPI and MFP become insignificant. Institutional conditions in a country may be more persistent, and so, their impacts get confounded with the country fixed effects.

*Historical legacy.* Some important recent studies show the very long-term impact of institutions on cross-country prosperity differences. Most notably, Acemoglu et al. (2001) finds that the mortality rates faced by European settlers in colonized countries during the 17<sup>th</sup>-19<sup>th</sup> centuries can explain more than 25% of the variation in the quality of current national institutions. They find that the quality of current institutions (instrumented by European settler mortality) positively impact country prosperity.

While our endowment variables (and the country fixed effects) should capture some unobserved historical factors that correlate with current output per potential worker and institutional conditions, we more directly examine the role of historical legacies in Table 3, where we use a sub-sample of 59 ex-colony countries and include their (log of) European settler mortality as a control for the historical origins of institutions.<sup>26</sup> As expected, this variable is negatively associated with the quality of current institutions (SIPI) and with output per potential worker.

In model (3-1), we find that current institutional conditions (SIPI) continue to have a positive influence on output per potential worker but the magnitude of the effect declines after controlling for historical institutions (settler mortality rate variable). In model (3-2) we find a positive effect of microeconomic competitiveness (MICRO) even after controlling for historical

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<sup>25</sup> The moving average of MICRO in year  $t$  is computed as  $0.5 * MICRO_t + 0.3 * MICRO_{t-2} + 0.2 * MICRO_{t-3}$ ; and similarly for SIPI. We do not modify MFP variable since, as mentioned earlier, this variable is based on 3-year moving average of individual indicators.

<sup>26</sup> This sub-sample of countries have on average a lower GDP per capita, MICRO, SIPI, and MFP than our full sample (see Table 1). This sample excludes, among others, European colonizer countries.



institutions.<sup>27</sup> We then test our comprehensive model (equation 1), excluding (in 3-3) and including (in 3-4) the European settler mortality variable. While the coefficients of SIPI and MFP become highly insignificant with the inclusion of settler mortality, the positive effect of MICRO remains significant (and of similar magnitude). The positive influence of microeconomic competitiveness on output per potential worker is also robust to using alternative historical institution variables (such as the extent of democracy or the extent of constraint on Executive in 1900, both sourced from Acemoglu et al., 2001), and using the alternative microeconomic variable solely based on doing business indicators (MICRO<sub>Doing Business</sub>). Overall the microeconomic environment of a country is more dynamic than the institutional environment, and seems to have a distinct effect on prosperity from these institutional “root causes.”

*The Drivers of Labor Productivity and Labor Mobilization.* Our competitiveness framework focuses on output per potential worker as a broader notion of productivity that captures the productivity of the workers as well as the ability of a country to mobilize the working-age population, both important to prosperity. Countries differ greatly in these two components (see Figure 2), and we are interested in understanding how our competitiveness dimensions relate to each of them.

In Table 4 we examine the relationship between the microeconomic and macroeconomic competitiveness dimensions and both labor mobilization and labor productivity (measured by output per worker), using a sub-sample of 108 countries for which these two dependent variables are available. Interestingly, only MICRO is significantly related to labor mobilization (model 4-1). In contrast, SIPI is significantly related to output per worker, and its effect is of similar magnitude to that of MICRO (model 4-3).<sup>28</sup> Our overall competitiveness score is positively associated with both labor mobilization and, especially, with output per worker (models 4-2 and 4-4).<sup>29</sup> While a complete analysis of the separate role that each of the drivers of foundational competitiveness plays in labor mobilization versus labor productivity is beyond the scope of this

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<sup>27</sup> We also estimate models (2-1) and (2-3) for the sub-sample of ex-colonies and the estimated coefficients of SIPI and MICRO are of similar magnitude than for the full sample models.

<sup>28</sup> While the effect of MICRO on output per worker is slightly noisy in the baseline model (4-3), this variable has a strong positive effect if we exclude SIPI.

<sup>29</sup> The competitiveness score is computed as a weighted sum of MICRO, SIPI and MFP variables (based on the normalized weights from model 2-3; see equation 2 in Section 6). The findings reported in Table 4 are also robust to using an unweighted average of MICRO, SIPI, and MFP.

paper, we find it instructive that MICRO (which may be subject to significant influence by medium-term policy decisions or changes in corporate practice) is particularly influential in determining the overall labor force mobilization rate in a country.<sup>30</sup>

*Comparing different competitiveness views.* Our analysis so far has shown how the novel measures of microeconomic and macroeconomic competitiveness proposed in this paper explain the level of output per potential worker. We now compare this in Table 5 to alternative measures of competitiveness proposed in the literature: (log of) labor costs per hour in \$US (both pay and non-pay costs) and current account balance (% GDP) as proxies for different versions of cost competitiveness; and manufacturing exports per capita (in \$US) and high-tech exports (% of manufacturing exports) as indicators of specific sector competitiveness.

Cost competitiveness, understood as low labor costs, is sometimes seen as critical to sustain global market positions that in turn are supposed to support high prosperity. Model (5-1) shows that countries with better SIPI tend to have higher labor costs, and countries with higher levels of prosperity also tend to have higher labor costs (not reported). Irrespective of the direction of causality, these findings suggest that economic policies focusing on holding down labor costs to enhance competitiveness are fundamentally misguided. While labor market practices that drive up labor costs without enhancing productivity can be detrimental for prosperity, the focus should not be on keeping labor costs high or low per se but on labor costs relative to a country's foundational competitiveness. We explore this further below in our analysis of global attractiveness for investment (see Section 6).

Cost competitiveness, understood as favorable real exchange rates and low unit labor costs driving a current account surplus, too, is argued to be important for sustainable prosperity. Our analysis suggests that the focus on external balance is also misguided view of competitiveness. The external balance of countries is neither related to the quality of MICRO and SIPI, nor to prosperity levels. Model (5-2) shows that the current account balance is positively influenced only by monetary and fiscal policies (MFP). Furthermore, this variable is not significantly correlated with output per capita (after controlling for country endowments). The current account is a useful diagnostic indicator of macroeconomic policy, but not sufficient to capture the broader notion of competitiveness as a driver of sustainable levels of prosperity.

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<sup>30</sup> See Busso, Gregory and Kline (2010) and Criscuolo et al. (2012) and for evaluation of some labor mobilization policies in the US and in Europe.

Industrial competitiveness, understood as strong exports positions in specific sectors, is also thought to be important for prosperity. We analyze industrial competitiveness as measured by (log of) manufacturing exports per capita in model (5-3) and by high-tech exports (% manufacturing exports) in model (5-4). In both specifications we find that export performance is positively related to microeconomic competitiveness, as we would expect, with no significant impact of SIPI. Export intensity in manufacturing and high-tech is also positively correlated to the levels of output per capita of a country (not reported). Export performance in selected industries is a reflection of microeconomic competitiveness, and an intermediate indication of prosperity. But it is best understood as a symptom of strengths in specific competitiveness dimensions rather than as comprehensive measure of foundational competitiveness. Direct focus on exports independent of underlying competitiveness runs the risk of encouraging distortions and subsidies that will reduce prosperity rather than enhance it.

## **6. Assessing Foundational Competitiveness and Global Investment Attractiveness for Individual Countries**

Our empirical framework provides a foundation for estimating the level of foundational competitiveness for individual countries. We construct a competitiveness score for each country within our sample by first normalizing the coefficients associated with each of the three dimensions of competitiveness (MICRO, SIPI, and MFP) so that they sum to 1.0 (e.g.,  $\hat{\omega}_{\text{MICRO}} = \hat{\beta}_{\text{MICRO}} / (\hat{\beta}_{\text{MICRO}} + \hat{\beta}_{\text{SIPI}} + \hat{\beta}_{\text{MFP}})$ ). Using the estimates from our baseline specification (model 2-3), the estimated competitiveness score for county  $c$  in year  $t$  is:

$$\text{Competitiveness Score}_{ct} = 0.433 * \text{MICRO}_{ct} + 0.452 * \text{SIPI}_{ct} + 0.114 * \text{MFP}_{ct} \quad (2)$$

Table 6 provides the resulting competitiveness scores and rankings for the top 30 nations in 2010, with Sweden, Switzerland, and Finland leading in foundational competitiveness.

Using the literature on composite indices (Kaufmann et al., 1999, 2004; OECD, 2008; and Høyland et al., 2009), we test the robustness of these scores (and rankings) in several ways. First, the predicted competitiveness scores tend to have small standard errors and narrow

confidence intervals (see Figure 5).<sup>31</sup> The competitiveness scores (and its components) are also robust to the random exclusion of individual indicators, and to the exclusion of countries, years and control variables (See Tables A3 and A4).<sup>32</sup>

The competitiveness score thus provides a powerful summary indicator of each country's foundational medium-term competitiveness compared to peers. Significant changes in the scores over time provide revealing information about the evolution of competitiveness of countries. While country competitiveness tends to change slowly, some countries, like China, have experienced meaningful improvements in competitiveness in recent years (especially in subcategories of MICRO).

Our framework can also evaluate the sustainability of a country's prosperity level, by looking at the gap between actual output per potential worker and the estimated competitiveness levels, and the dynamics of this gap overtime. For some countries, like Spain, and Greece, actual output per potential worker in 2008 was significantly higher than predicted given their underlying microeconomic and macroeconomic conditions and endowments (i.e., the country-year residual from estimating equation 1 was large and positive). Prosperity levels unexplained by competitiveness or endowments may not be sustainable.

### ***Understanding Global Investment Attractiveness***

Global investment attractiveness (GIA) weighs foundational competitiveness against the cost of factor inputs, especially labor. This is revealing for understanding the flows of investment, the sustainability of a country's current prosperity, and the likely trajectory for growth and future prosperity.

To assess global investment attractiveness of individual countries, Figure 6 plots (log) labor costs per hour in US\$ (pay and non-pay costs) versus country foundational competitiveness

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<sup>31</sup> We compute the standard errors of the predicted competitiveness scores (from estimating model 2-3) and build the 90% confidence interval for each country-year score. In 2010 the average width of the confidence intervals is only 0.281 (and the standard deviation is 0.173).

<sup>32</sup> First, as explained in Section 4.2, we test the robustness of the estimated MICRO SIPI and MP categories to the random exclusion of individual indicators. We find that these measures and the overall competitiveness score are robust to excluding indicators (See Table A4). Second, we use the 1,500 bootstrapped coefficients from model (2-4) - based on the random changes in the set of countries and years - to compute the bootstrapped competitiveness scores of a country-year. We find that the gap between the base competitiveness score and the median bootstrapped score of a country-year is insignificant. The maximum absolute gap in the score is only 0.012. We also examine how the competitiveness score changes when randomly dropping up to all the endowment variables and the gap between the base and bootstrapped competitiveness scores is also insignificant (See Table A3).

scores in 2008.<sup>33</sup> Countries like India, Malaysia, China and Singapore are attractive not because of their low absolute level of wages, but because their wages are low relative to their foundational competitiveness. Venezuela's wages, for example, are not much higher than Malaysia's. But the lower level of foundational competitiveness makes Venezuela a much less attractive location.

Interestingly, countries like Spain, Italy, and Greece, for which the current global crisis has proven current prosperity levels to be unsustainable, registered low global investment attractiveness before the crisis. For these countries, the level of actual output per potential worker was significantly higher than the output predicted given their foundational competitiveness and endowments. This mismatch can be the consequence of growth spurts due to credit-fuelled consumption and investment in non-productive areas such as residential or commercial real estate.<sup>34</sup> An alternative explanation for the deviation in labor costs from foundational competitiveness would be labor market regulations that keep wages above or below market clearing levels.<sup>35</sup>

To better understand the link between GIA and country dynamics, in Figure 7 we plot GIA in 2008 against the growth in output per potential worker during 2008-2010. Overall, the 2008-2010 was a period of negative growth, with a median value of -2.7% in our sample. However, we see interesting differences in country dynamics related to GIA. This analysis, which can only be suggestive given the short time period, reveals that current GIA is positively and significantly correlated with subsequent growth.<sup>36</sup> Countries with high GIA tend to experience a strong positive growth, including China and India (with growth rates above 8% and 4%, respectively). In contrast, countries with low GIA tend to experience a high contraction in output with growth rates below the median value, including Italy, Spain, Ireland, and Venezuela, among others.

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<sup>33</sup> Based on the analysis in Figure 6, we measure GIA by comparing a country's actual labor costs with the labor costs predicted by its competitiveness (i.e., the GIA score used is defined as the *Expected (ln) Labor costs given competitiveness* minus *Actual (ln) Labor Costs*) We implement this analysis for a sub sample of 60 countries for which the labor costs data is available. Further work is needed to develop a more robust measure of global attractiveness for a larger set of countries.

<sup>34</sup> For a further discussion of the Spanish case see Delgado and Ketels (2011).

<sup>35</sup> This would impact the deviation of actual from expected output less strongly than overheating demand. Artificially high wages dampen output through lower employment but could also strengthen demand. A modeling of these dynamics is beyond the scope of this paper.

<sup>36</sup> This correlation remains significant and of similar magnitude after dropping some obvious outliers (China, Latvia, and Lithuania).

These initial findings suggest that GIA is important to explaining the economic trajectory of individual countries. Further analysis is needed to fully understand the relationship between foundational competitiveness and global investment attractiveness over longer time periods, including the role of changing FDI, export activity, and wage growth. For example, a high level of global investment attractiveness should spur a process by which wages grow rapidly over time relative to growth in productivity. It is also possible that the relationship between foundational competitiveness, global investment attractiveness, and prosperity over time is non-linear (e.g., for sufficiently low levels of competitiveness, even a low wage level may not be sufficient to attract investment) or related to country-specific factors such as market size. We plan to investigate these relationships in more detail in future work.<sup>37</sup>

## 7. Conclusion

Competitiveness has become a central feature of the economic policy debate, as it should when it is understood as underpinning prosperity. But the competitiveness debate, both in policy and academia, remains hobbled by confusion about what the term competitiveness actually means. This paper offers a definition and framework for competitiveness that is directly linked to cross-country differences in economic performance. To explain competitiveness, we offer a comprehensive framework capturing the full range of influences, with a focus on fundamental factors that can be changed through new policies and practices.

We define *foundational competitiveness* as the expected level of output per working-age individual given the overall quality of a country as a place to do business. We define *global investment attractiveness* as factor costs relative to foundational competitiveness, which captures the economic attractiveness of a location which will drive growth and the rate of prosperity improvement.

We develop and estimate a framework for measuring foundational competitiveness that synthesizes a wide range of studies on different dimensions. It captures both macroeconomic and microeconomic underpinnings of competitiveness in three areas: social infrastructure and political institutions, monetary and fiscal policy, and microeconomic conditions. We establish a

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<sup>37</sup> Further analysis can also look at the time-series data to examine whether global attractiveness of individual countries is persistent or transitory. Our preliminary analysis, using the roughly decade-long data set we have available, indicates a significant level of persistence. Wages do adjust; see for example the recent wage growth in China. But quite often there seem to be structural factors that inhibit or at least slow this process.

positive and separate influence of each of these drivers in determining country-level differences in output per potential worker. While confirming previous findings on the role of broad institutional circumstances, we find that the microeconomic environment has a separate and robust positive effect on competitiveness, even after controlling for current and historical institutional conditions and national endowments. Our empirical analysis reveals limitations of competitiveness thinking based on cost competitiveness, external balances, and export performance in selected industries.

We offer a novel methodology for estimating a theoretically grounded and empirically validated index of national competitiveness. Current competitiveness-related rankings (e.g., World Economic Forum, 2011; World Bank, 2010; Heritage Foundation, 2010) provide useful data on particular policy areas. However, other indexes lack a clear conceptual framework and suffer from inadequate aggregation procedures.

There are several opportunities to build in the analysis given here. First, our exploration of global investment attractiveness promises insights into the economic trajectory of particular countries that relates closely to the intuition of many practitioners about what competitiveness is. The definition of global investment attractiveness offers a platform for further work.

Second, the relative impact of different dimensions of competitiveness on overall prosperity is likely to change during the course of economic development. In particular, we expect microeconomic conditions to be increasingly important as countries proceed to more advanced stages of development (Rostow, 1960; Porter, 1990). Our short panel dataset makes it challenging to reliably test for these dynamics, but future additions to the data should enable further research in this direction.

Third, the national competitiveness profiles generated by our framework provide valuable input to identifying country-specific priorities in upgrading overall competitiveness. We expect improvements in individual weaknesses, which relate to ‘binding constraints’ (Hausmann, Rodrik and Velasco, 2005), should have a disproportionate effect on expected output per potential worker. This will occur if the impact of one dimension of competitiveness on prosperity depends on the level of competitiveness achieved in other dimensions (Porter, 1990). The empirical approach here stays within the tradition of the existing literature in leaving these interaction effects outside of the analysis. However, the combination of competitiveness profiles together with data on different aspects of economic performance (e.g., labor costs, rate of

business creation, TFP, and FDI) can create a powerful diagnostic tool to help identify country-specific binding constraints for competitiveness improvement (e.g., Porter and Ketels, 2007; Hausmann et al., 2005; Ketels, 2011).

Fourth, our analysis suggests that competitiveness is linked to both components of output per potential worker: the output per employed person and the ability of a country to mobilize the workforce. Further research could examine the separate role that each of the subcategories of foundational competitiveness plays in each of these components. Particular dimensions of the national business environment and business practices could be especially relevant for understanding the drivers of labor mobilization, a question with great salience for the policy debate in many countries.

Finally, the same competitiveness framework can be used to assess performance and at different geographic levels. This is especially important for sub-national regions, because many competitiveness factors, especially microeconomic, differ across regions within countries and result in significant differences in economic performance at this level (Porter, 2003; Gennaioli et al., 2011, Delgado et al., 2012). While data availability is challenging, there is an increasing realization that the sub-national level is a highly salient level of geography.

## 8. References

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**Table 1: Variable Definition and Descriptive Statistics (2001-2008)**

	Definition	130 countries Mean (Std) (Obs. 832)	59 countries (ex-colony) Mean (Std) (Obs. 400)
Output per capita	GDP (PPP-adjusted) per capita	14867.190 (14185.330)	9320.001 (10763.44)
Output per potential worker	GDP (PPP-adjusted) per working-age individual (15-64 years old)	21908.20 (20287.77)	14066.43 (15319.49)
Output per worker *	GDP (PPP-adjusted) per employed individual	34829.76 (26525.45)	23892.60 (22655.1)
Labor mobilization ratio	Employed population/Working-age population ratio	0.658 (0.120)	0.650 (0.120)
Microeconomic Competitiveness (MICRO)	PCA aggregation of MICRO indicators	0.019 (0.992)	-0.285 (0.925)
MICRO <sub>Doing Business</sub>	Weighted average of the World Bank doing business indicators	0.030 (0.978)	-0.215 (1.038)
Social Infrastructure and Political Institutions (SIPI)	PCA aggregation of SIPI indicators	0.014 (0.985)	-0.356 (0.922)
Monetary and Fiscal Policy (MFP)	Weighted average of Fiscal and Monetary Policy Indicators	0.003 (0.987)	-0.236 (1.028)
Ln European Settler Mortality	(Ln) European settler mortality rate (17 <sup>th</sup> -19 <sup>th</sup> centuries; Acemoglu et al., 2001)		4.378 (1.192)
<b>ENDOWMENTS</b>			
Population	Population in millions	53.343 (167.588)	61.905 (161.025)
Location	Percentage of Land area within 100 km of ice-free coast/navigable river	56.240 (36.671)	50.115 (36.480)
Unprocessed exports per capita	Per capita unprocessed goods exports (US \$)	721.790 (2624.412)	327.454 (645.716)

Notes: Unbalanced panel of 130 countries and a sub-sample of 59 ex-colony countries. The variables are sourced from: IMF (GDP, Population), Conference Board Total Economy Database (Employed Population), the Center for International Development database (Location) and UN Comtrade dataset (Unprocessed exports pc). See Table A1 for the list of individual indicators used to compute the composite variables MICRO, SIPI and MP.

\*MICRO<sub>Doing Business</sub> is only available 2004-2010. Output per worker is available for a sub-sample of 108 countries.

**Table 2: Competitiveness and output per potential worker (Obs.= 832)**

	<b>Ln Output per potential worker</b>						
	Bootstrap				Doing Business Obs.=575	Ln GDP per capita (ppp)	Country FEs
	2-1	2-2	2-3	2-4	2-5	2-6	2-7
MICRO		<b>.595</b>	<b>.289</b>	<b>.283</b>		<b>.277</b>	<b>.043</b>
		<b>(.047)</b>	<b>(.125)</b>	<b>(.124)</b>		<b>(.129)</b>	<b>(.017)</b>
MICRO <sub>DOING BUSINESS</sub>					<b>.274</b>		
					<b>(.074)</b>		
SIPI	<b>.574</b>		<b>.301</b>	<b>.302</b>	<b>.349</b>	<b>.338</b>	.001
	<b>(.053)</b>		<b>(.123)</b>	<b>(.123)</b>	<b>(.070)</b>	<b>(.130)</b>	<b>(.022)</b>
MFP	<b>.086</b>		<b>.076</b>	<b>.077</b>	<b>.099</b>	<b>.080</b>	.007
	<b>(.045)</b>		<b>(.044)</b>	<b>(.046)</b>	<b>(.039)</b>	<b>(.047)</b>	<b>(.005)</b>
Ln Population	.022	<b>-.066</b>	-.021	-.020	.031	-.011	
	<b>(.030)</b>	<b>(.032)</b>	<b>(.034)</b>	<b>(.035)</b>	<b>(.028)</b>	<b>(.036)</b>	
Location	<b>.006</b>	<b>.005</b>	<b>.006</b>	<b>.006</b>	<b>.007</b>	<b>.007</b>	
	<b>(.001)</b>	<b>(.001)</b>	<b>(.001)</b>	<b>(.001)</b>	<b>(.001)</b>	<b>(.001)</b>	
Ln Unprocessed exports per capita	<b>.233</b>	<b>.250</b>	<b>.234</b>	<b>.234</b>	<b>.236</b>	<b>.249</b>	
	<b>(.028)</b>	<b>(.026)</b>	<b>(.027)</b>	<b>(.028)</b>	<b>(.025)</b>	<b>(.029)</b>	
Year Fixed Effects	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Country Fixed Effects	No	No	No	No	No	No	Yes
R-squared	<b>.824</b>	<b>.820</b>	<b>.830</b>		<b>.854</b>	<b>.826</b>	<b>.998</b>

Notes: All specifications include intercept (not reported). Bold and bold-italic refer to coefficients significant at 5% and 10% levels. Standard errors clustered by country. Model 2-4 reports bootstrapped standard errors based on 1,500 simulations (using a random set of countries and randomly dropping a year in each simulation). Model 2-5 uses a composite measure based on the World Bank doing business indicators; this data is only available after 2003. Model 2-6 uses GDP per capita (ppp-adjusted) as the dependent variable.

**Table 3: Competitiveness, historical legacy factors, and output per potential worker**

	<b>Ln Output per potential worker</b>			
	Sub-sample of ex-colonies Obs.=400			
	3-1	3-2	3-3	3-4
MICRO		<b>.385</b>	<b>.404</b>	<b>.469</b>
		<b>(.075)</b>	<b>(.168)</b>	<b>(.154)</b>
SIPI	<b>.331</b>		.158	-.120
	<b>(.081)</b>		<b>(.154)</b>	<b>(.144)</b>
MFP			.073	.047
			<b>(.049)</b>	<b>(.039)</b>
Ln European Settler Mortality	<b>-.298</b>	<b>-.296</b>		<b>-.304</b>
	<b>(.058)</b>	<b>(.047)</b>		<b>(.047)</b>
Ln Population	-.027	<b>-.094</b>	-.072	<b>-.112</b>
	<b>(.043)</b>	<b>(.038)</b>	<b>(.055)</b>	<b>(.043)</b>
Location	<b>.005</b>	<b>.003</b>	<b>.004</b>	<b>.003</b>
	<b>(.002)</b>	<b>(.002)</b>	<b>(.002)</b>	<b>(.002)</b>
Ln Unprocessed exports pc	<b>.246</b>	<b>.238</b>	<b>.260</b>	<b>.236</b>
	<b>(.034)</b>	<b>(.031)</b>	<b>(.039)</b>	<b>(.030)</b>
Year Fixed Effects	Yes	Yes	Yes	Yes
R-squared	<b>.837</b>	<b>.859</b>	<b>.791</b>	<b>.862</b>

Notes: Standard errors clustered by country. Bold and bold-italic numbers refer to coefficients significant at 1% and 5% levels. The sample is a set of 59 countries that were colonized (see Acemoglu et al., 2001).



**Table 4: Competitiveness and the components of output per potential worker (Obs.=726)**

	Ln Labor Mobilization Ratio		Ln Output per Worker	
	4-1	4-2	4-3	4-4
MICRO	<b>.079</b> <i>(.048)</i>		.228 <i>(.157)</i>	
SIPI	.009 <i>(.048)</i>		<b>.276</b> <i>(.155)</i>	
MFP	-.005 <i>(.021)</i>		.071 <i>(.061)</i>	
COMPETITIVENESS score		<b>.090</b> <i>(.016)</i>		<b>.572</b> <i>(.064)</i>
Ln Population	-.004 <i>(.014)</i>	.002 <i>(.012)</i>	-.014 <i>(.044)</i>	-.017 <i>(.037)</i>
Location	<b>-.001</b> <i>(.000)</i>	-.001 <i>(.000)</i>	<b>.007</b> <i>(.002)</i>	<b>.007</b> <i>(.002)</i>
Ln Unprocessed exports per capita	.000 <i>(.011)</i>	-.001 <i>(.011)</i>	<b>.232</b> <i>(.036)</i>	<b>.233</b> <i>(.036)</i>
Year Fixed Effects	Yes	Yes	Yes	Yes
R-squared	<b>.176</b>	<b>.168</b>	<b>.760</b>	<b>.760</b>

Note: All specifications include intercept (not reported). Bold and bold-italic refer to coefficients significant at 5% and 10% levels. Standard errors clustered by country. This analysis uses up to 108 countries for which employed population data is available. Labor mobilization ratio is defined as Ln(Employed Pop/Working-Age Pop) and Output per Worker as GDP-ppp/Employed Population. Models 2 and 4 include our overall competitiveness score (using the normalized weights from model 2-3; see equation 2 in Section 6).

**Table 5: Other views about competitiveness**

	Ln Labour costs per hour - US\$	Current Account Balance (% GDP)	Ln Mfg Exports per capita (\$US)	High-tech Exports (% Mfg exports)
	Obs.=464 5-1	Obs.=832 5-2	Obs.=819 5-3	Obs.=819 5-4
MICRO	-.124 <i>(.419)</i>	1.380 <i>(2.579)</i>	<b>1.063</b> <i>(.340)</i>	<b>5.521</b> <i>(3.130)</i>
SIPI	<b>1.135</b> <i>(.429)</i>	-1.528 <i>(2.426)</i>	.397 <i>(.385)</i>	.168 <i>(3.240)</i>
MFP	.054 <i>(.137)</i>	<b>1.195</b> <i>(.667)</i>	<b>.220</b> <i>(.112)</i>	.781 <i>(.783)</i>
Ln Population	-.016 <i>(.074)</i>	.746 <i>(.622)</i>	-.033 <i>(.095)</i>	.797 <i>(.843)</i>
Location	.004 <i>(.003)</i>	-.008 <i>(.023)</i>	<b>.015</b> <i>(.003)</i>	.055 <i>(.041)</i>
Ln Unprocessed exports per capita	.136 <i>(.096)</i>	<b>2.263</b> <i>(.586)</i>	<b>.197</b> <i>(.092)</i>	-.703 <i>(.629)</i>
Year Fixed Effects	Yes	Yes	Yes	Yes
R-squared	<b>.719</b>	<b>.206</b>	<b>.713</b>	<b>.233</b>

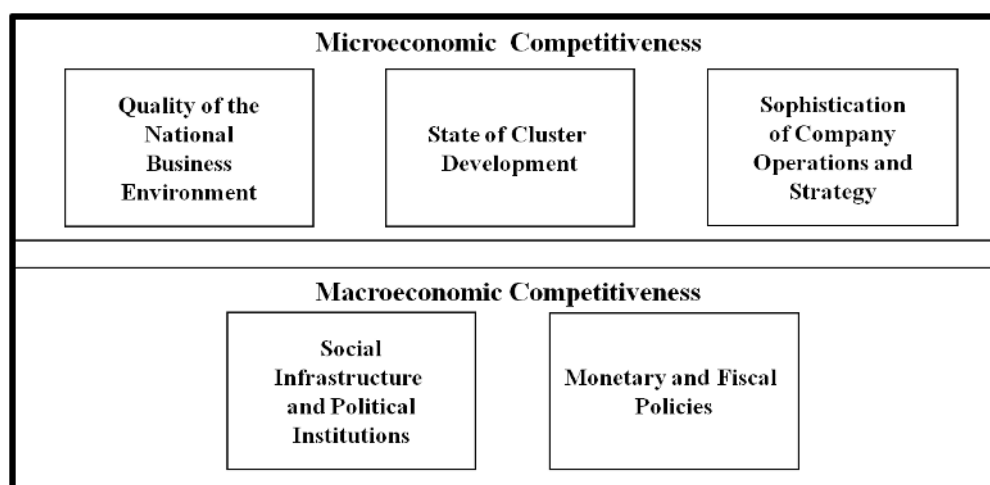
Notes: All specifications include intercept (not reported). Bold and bold-italic refer to coefficients significant at 5% and 10% levels. Standard errors clustered by country.

**Table 6 Competitiveness rankings and scores in 2010 (Top 30 nations)**

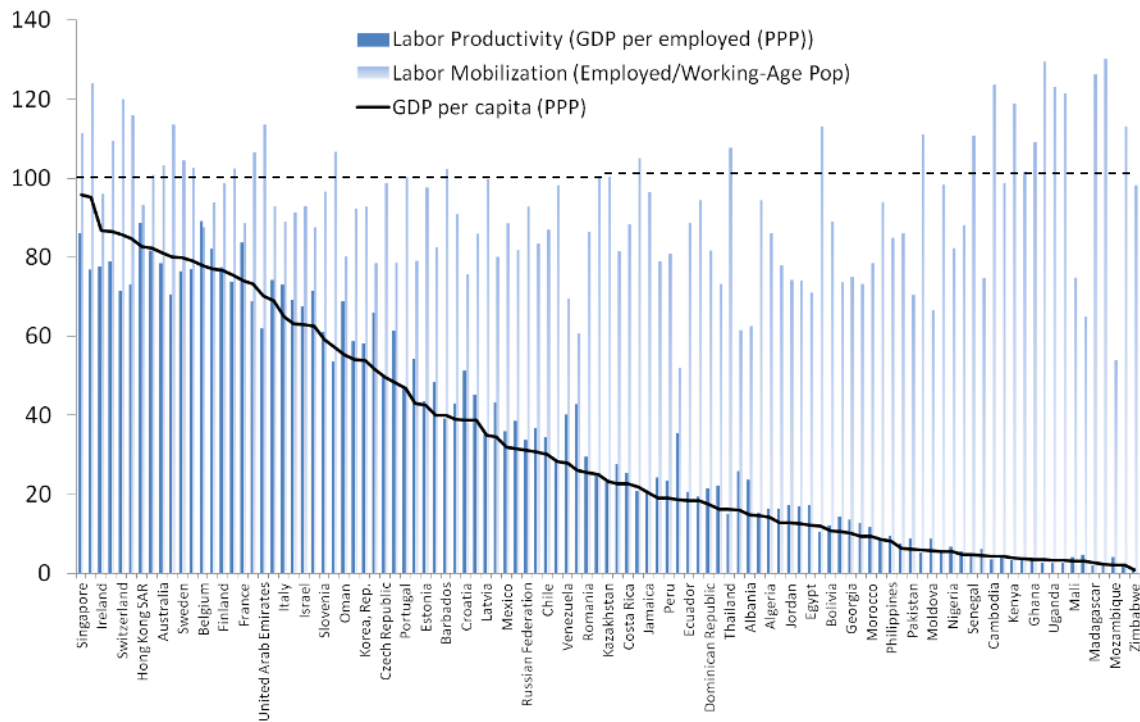
Country	Index Score	Index Rank	Micro Rank	COS Rank	NBE Rank	SIPI Rank	MFP Rank	Output per Potential Worker
Sweden	1.922	1	1	1	1	1	1	16
Switzerland	1.820	2	2	2	3	3	1	8
Finland	1.739	3	4	6	4	2	1	22
Netherlands	1.562	4	6	5	7	9	1	9
Denmark	1.541	5	9	7	14	6	1	17
Singapore	1.535	6	3	12	2	8	58	7
Norway	1.525	7	15	10	16	5	1	3
Germany	1.492	8	5	4	6	12	32	21
Luxembourg	1.485	9	16	17	15	7	1	1
Hong Kong SAR	1.437	10	8	20	5	15	1	12
Canada	1.397	11	10	19	8	10	39	15
Austria	1.376	12	17	11	17	13	27	13
Australia	1.365	13	21	24	20	11	1	11
New Zealand	1.365	14	23	25	23	4	1	30
United Kingdom	1.204	15	13	9	13	19	53	19
Belgium	1.144	16	18	15	18	18	66	18
Taiwan, China	1.143	17	12	14	9	29	1	1
Qatar	1.129	18	14	13	11	21	45	2
France	1.088	19	20	16	21	17	72	20
United States	1.050	20	11	8	12	31	38	5
Japan	1.040	21	7	3	10	20	114	23
Saudi Arabia	0.990	22	19	21	19	26	64	35
Cyprus	0.882	23	31	40	32	23	1	34
Ireland	0.862	24	26	22	27	22	61	10
Tunisia	0.850	25	27	29	26	24	47	76
Bahrain	0.840	26	28	43	25	32	19	24
Iceland	0.823	27	25	18	29	14	129	14
United Arab Emirates	0.794	28	24	26	24	34	63	25
Chile	0.767	29	30	35	30	28	33	51
Oman	0.751	30	29	39	28	25	69	31

Ranking based on 134 countries.

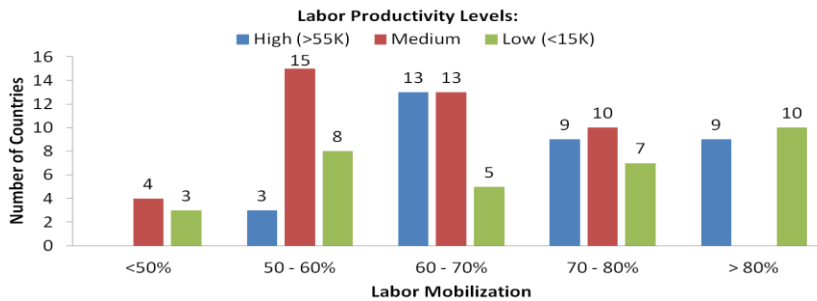
**Figure 1: Determinants of national foundational competitiveness**



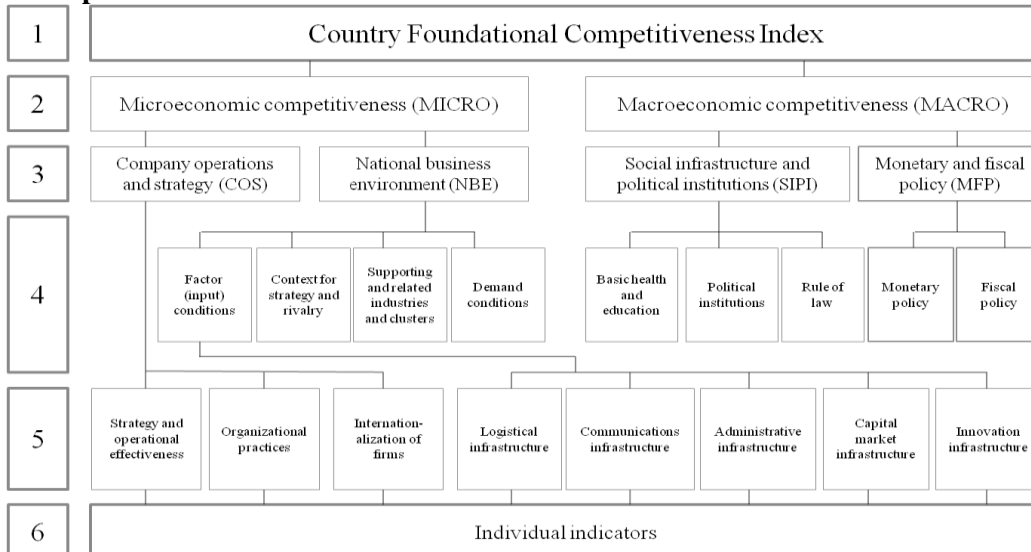
**Figure 2a: Labor productivity, labor mobilization, and prosperity, 2008 (US=100)**



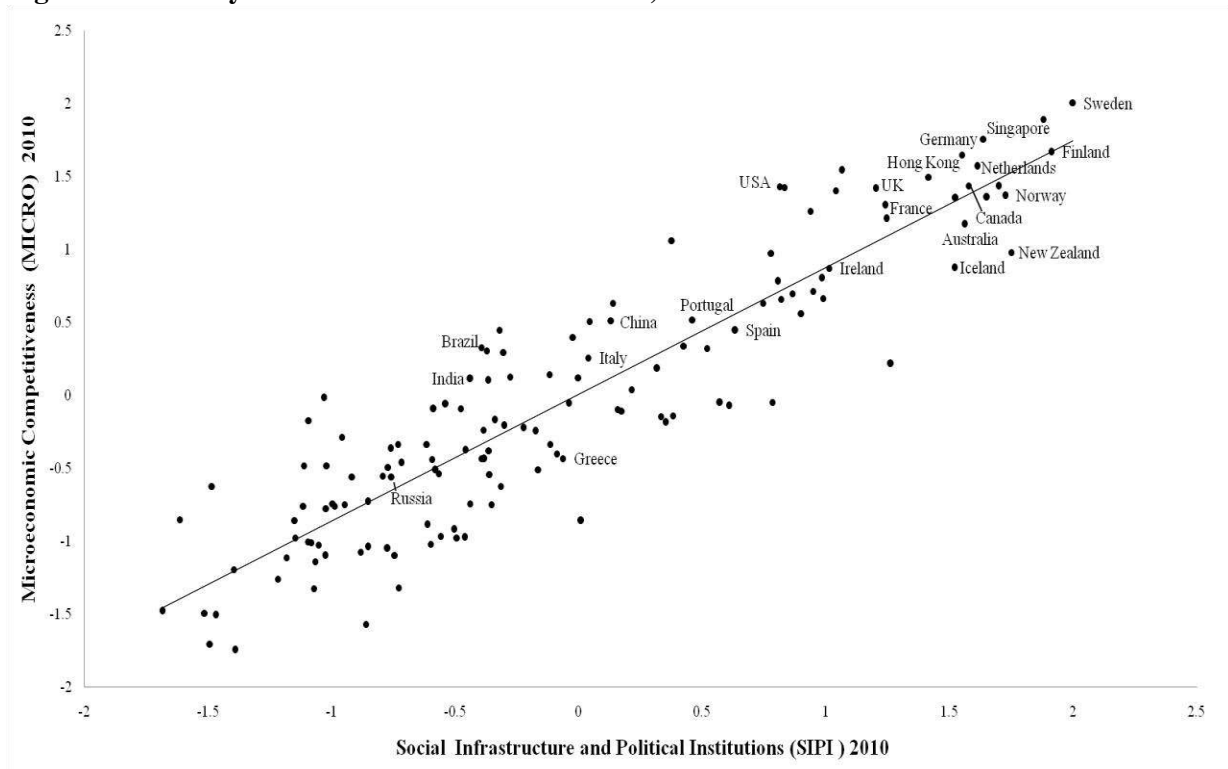
**Figure 2b: Frequency of labor mobilization ratios by labor productivity levels, 2008**



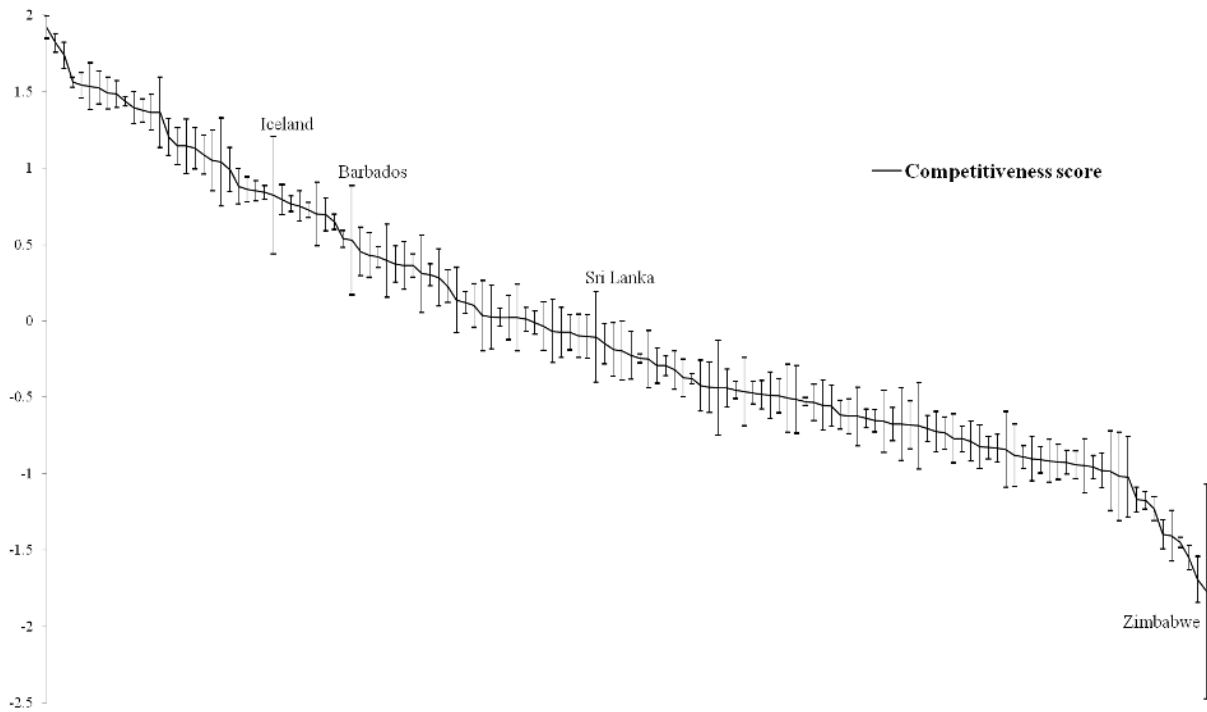
**Figure 3: Competitiveness framework structure: Six levels of measurement**



**Figure 4: Country differences in MICRO and SIPI, 2010**

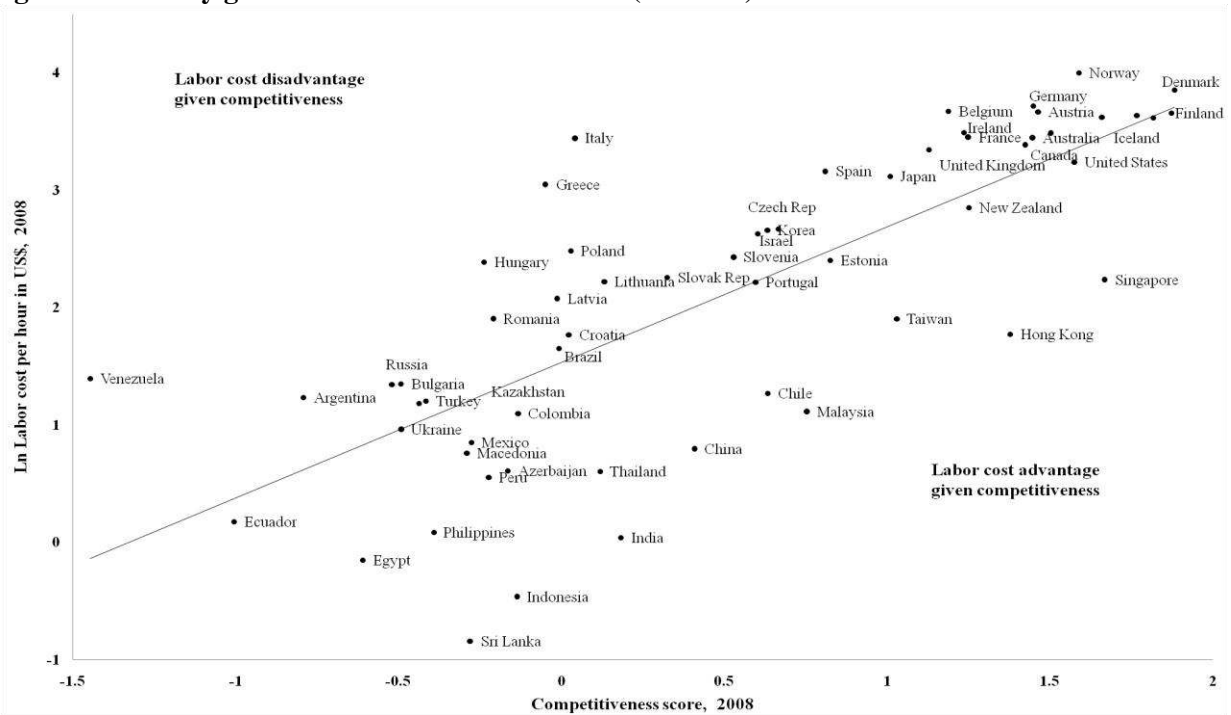


**Figure 5: Country competitiveness scores and their confidence intervals in 2010**

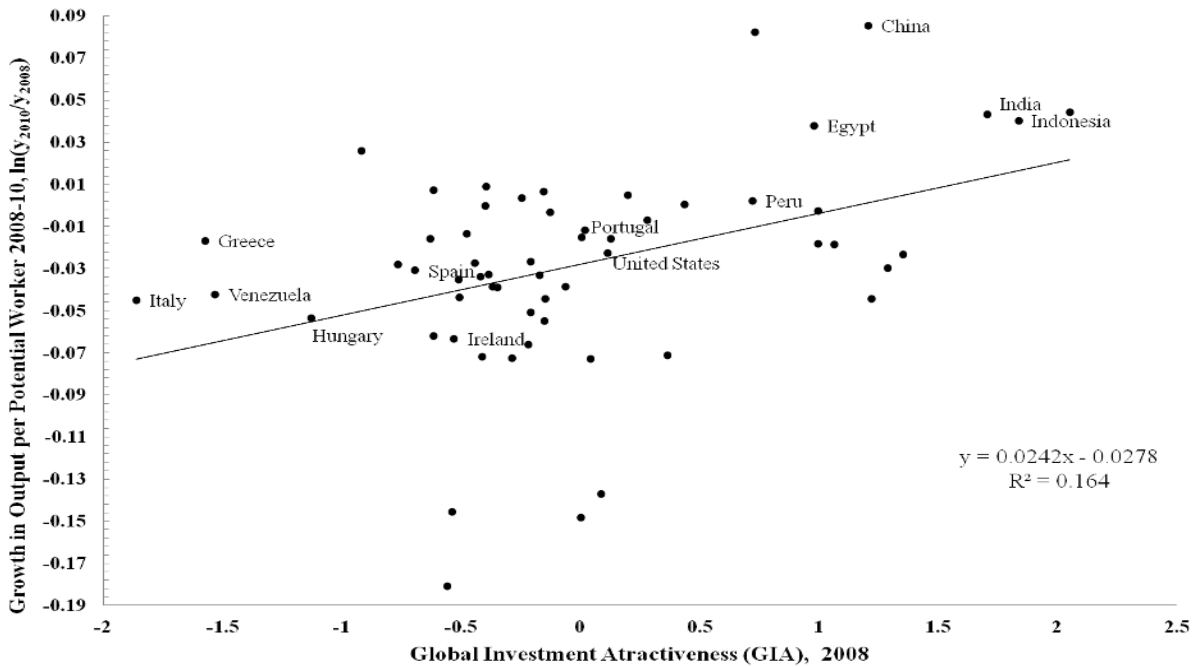


Notes: The confidence intervals (at 90% level) are based on the standard error (clustered by country) of the predicted competitiveness scores from estimating Model (2-3).

**Figure 6: Country global investment attractiveness (Obs.=60)**



**Figure 7: Country global investment attractiveness and growth (Obs.=60)**



## Appendix

**Table A1: Individual indicators by competitiveness category: Mean 2001-2008**

MICROECONOMIC COMPETITIVENESS (MICRO)					
	Mean	Std Dev		Mean	Std Dev
<b>Company operations and strategy (COS)</b>			<i>Science and innovation infrastructure</i>		
<i>Strategy and operational effectiveness</i>			Quality of scientific research institutions		
Firm-level technology absorption	4.78	.80	University/industry research collaboration	3.39	.99
Company spending on R&D	3.45	.98	Availability of scientists and engineers	4.53	.93
Nature of competitive advantage	3.66	1.11	Low brain drain	3.53	1.09
Value chain breadth	3.84	1.16	Utility patents per capita (log) <sup>d</sup>	-13.59	2.71
Capacity for innovation	3.49	1.05	Quality of the educational system	3.68	1.07
Production process sophistication	3.90	1.16	Quality of math and science education	4.17	1.08
Extent of marketing	4.41	1.03	Quality of management schools	4.21	.98
Degree of customer orientation	4.61	.78	Tertiary school enrollment <sup>e</sup>	35.18	24.6
<i>Organizational practices</i>			<b>Demand conditions (NBE)</b>		
Extent of staff training	3.93	.96	Gov procurement of advanced tech. products	3.69	.68
Willingness to delegate authority	3.86	.95	Gov success in ICT promotion	4.04	.83
Extent of incentive compensation	4.09	.86	Laws relating to ICT	3.84	1.05
Reliance on professional management	4.62	.92	Buyer sophistication	3.95	1.06
<i>Internationalization of firms</i>			Presence of demanding regulatory standards		
Prevalence of foreign technology licensing	4.53	.85	Stringency of environmental regulations	4.29	1.09
Control of international distribution	4.04	.69	<b>Supporting &amp; related industries &amp; clusters (NBE)</b>		
Extent of regional sales	4.56	1.13	Availability of latest technologies	4.13	1.26
Breadth of international markets	3.86	1.27	Supplier quantity	4.76	.74
<b>Factor (Input) conditions (NBE)</b>			Supplier quality		
<i>Logistical infrastructure</i>			Availability of process machinery		
Quality of roads	3.86	1.44	Availability of specialized research & training	3.01	1.03
Quality of railroad infrastructure	3.07	1.58	State of cluster development	4.11	.96
Quality of port infrastructure	3.97	1.38	Extent of collaboration in clusters	3.47	.86
Quality of air transport infrastructure quality	4.65	1.17	Extent of cluster policy	3.74	.85
Quality of electricity supply	4.66	1.53	<b>Context for strategy and rivalry (NBE)</b>		
Quality of transport network: business	4.69	1.05	Cooperation in labor-employer relations	4.53	.71
<i>Communications infrastructure</i>			Pay and productivity		
Quality of telephone/fax infrastructure	5.46	1.18	FDI role in technology transfer	4.05	.76
Internet access in schools	3.78	1.43	Impact of taxes on incentives to work/invest	4.79	.67
Mobile cell subscribers per 100 inhabitants <sup>a</sup>	50.78	38.21	Low distortive effect of taxes/subsidies on competition	3.46	.99
Personal computers per 100 inhabitants <sup>a</sup>	19.06	22.37	Intellectual property protection	4.05	.76
Internet users (%) <sup>a</sup>	23.51	23.78	Restrictions of capital inflows/outflows	3.84	1.26
Fixed telephone lines per 100 inhabitants <sup>a</sup>	24.96	20.46	Strength of auditing and accounting standards	4.97	1.15
<i>Administrative infrastructure</i>			Absence of trade barriers		
(Low) Burden of custom procedures	3.99	1.01	Prevalence of foreign ownership	4.77	.96
(Low) Burden of government regulation	3.10	.74	Impact of rules on FDI	5.02	.94
Easiness of starting a new business	4.17	.94	Intensity of local competition	5.05	.74
(Low) # of procedures required to start a business <sup>b</sup>	-9.44	3.62	Effectiveness of antitrust policy	4.91	.72
(Low) Days required to start a business (in log) <sup>b</sup>	-3.47	.87	Low market dominance by business groups	4.84	.74
Paying Taxes -(Low) Payments numbers <sup>b</sup>	-32.22	23.13	Efficacy of corporate boards	4.02	1.01
<i>Capital market infrastructure</i>			Low market disruption from state enterprises		
Regulation of security exchanges	4.73	0.98	Investor protection <sup>b</sup>	3.91	.98
Financial market sophistication	4.13	1.30	Low rigidity of employment <sup>b</sup>	4.51	.70
Soundness of banks	5.38	.99	Regulatory quality <sup>c</sup>	4.03	.77
Ease of access to loans	3.34	.97	Low tariff rate (applied rate, simple mean) <sup>c</sup>	5.24	1.55
Venture capital availability	3.27	.95		-29.7	16.5
Financing through local equity market	4.58	1.21		.34	.89
Protection of minority shareholders' interests	4.51	.85		-8.33	6.59
Getting Credit Legal rights index <sup>b</sup>	5.58	2.34			
Domestic credit to private sector <sup>c</sup>	61.26	51.67			

Notes: Based on a panel of 134 countries over 2001-2008. Unless otherwise noted the source is the EOS. <sup>a</sup> Source: World Telecommunication/ICT Indicators. <sup>b</sup> Source: World Bank Doing Business Indicators. <sup>c</sup> Source: WDI. <sup>d</sup> Source: USPTO. <sup>e</sup> Source: World Bank Governance.

**Table A1 Individual indicators by competitiveness category: Mean 2001-2008 (continued)**

MACROECONOMIC COMPETITIVENESS (SIPI and MP)					
	Mean	Std Dev		Mean	Std Dev
<b>Social infrastructure and political institutions (SIPI)</b>					
<i>Basic Health and Education</i>					
Quality of primary education	3.82	1.33	<i>Rule of law</i>		
			Safety - Reliability of police services	4.27	1.24
			Safety - Low business costs of crime/violence	4.46	1.28
Quality of healthcare services	3.88	1.46	Safety - Low impact of organized crime	4.86	1.19
Accessibility of healthcare services	4.82	1.22	Judicial independence	4.04	1.41
Health expenditure <sup>a</sup>	6.73	2.36	Efficiency of legal framework	3.95	1.24
Life Expectancy <sup>a</sup>	70.4	9.61	Property rights	4.69	1.13
Low prevalence of malaria <sup>b</sup>	-0.81	5.36	Infrequency of diversion of public funds	3.80	1.34
Low incidence of tuberculosis <sup>a</sup>	-3.9	1.43	Infrequency of irregular payments by firms	4.61	1.15
Low infant mortality rate <sup>a</sup>	-27.6	29.4	Low business costs of corruption	4.41	1.17
Primary school enrollment <sup>a</sup>	90.7	10.4	Ethical behavior of firms	4.35	.94
Secondary school enrollment <sup>a</sup>	77.4	25.1	Control of Corruption <sup>d</sup>	.23	1.04
Gender-related development index <sup>c</sup>	.76	.16	Rule of Law <sup>d</sup>	.20	.98
<i>Political institutions</i>					
Effectiveness of law-making bodies	3.48	1.05			
Public trust of politicians	2.84	1.28	<b>Monetary and fiscal policy (MFP)<sup>*</sup></b>		
Government spending efficiency	3.41	.92	Gov Surplus/Deficit (% GDP) <sup>e</sup>	-0.36	.59
Lack of favoritism in decisions of gov officials	3.32	.98	Gov net debt (% GDP) <sup>e</sup>	-0.93	1.51
Gov effectiveness in reducing poverty/inequality	3.57	1.06	Inflation <sup>f</sup>	-1.01	1.23
Transparency of government policy-making	3.99	.90			
Decentralization of economic policy-making	3.02	.90			
Freedom of the press	5.09	1.11			
Voice and Accountability <sup>d</sup>	.25	.89			

Notes: Based on a panel of 134 countries over 2001-2008. Unless otherwise noted the source is the EOS. <sup>a</sup>Source: WDI.

<sup>b</sup>Source: WHO. <sup>c</sup>Source: UN. <sup>d</sup>Source: World Bank Governance indicators. <sup>e</sup>Source: EIU. <sup>f</sup>Source: IMF. \*The MFP indicators are 3-year weighted averages. We define a "neutral" zone for each indicator, and compute their deviation on a log scale.

**Table A2: Summary of Factor Analysis and Grouping Adequacy**

	FA (first factor)		Grouping Adequacy
	Eigen value	Proportion of Variance Explained	Cronbach's alpha
<b>Microeconomic competitiveness (MICRO)</b>	4.666	0.933	0.981
Company Operations and Strategy	12.632	0.790	0.981
Factor (Input) Conditions	22.209	0.617	0.979
Demand conditions	4.684	0.781	0.938
Supporting and related industries and clusters	6.228	0.778	0.956
Context for strategy and rivalry	10.054	0.503	0.945
<b>Social infrastructure and political institutions (SIPI)</b>	20.595	0.644	0.979

Notes: To compute our variables we retain the first factor from the principal component factor analysis.

**Table A3: Robustness of country competitiveness score/rankings in 2010**

Bootstrapped Analysis (Estimation of equation 1)	Absolute gap between base and median competitiveness score/rank			
	Score gap		Ranking gap	
	Average (std dev)	Max score shift	Average (std dev)	Max rank shifts
Random set of countries and randomly drop up to 1 year	<b>.003</b> (.002)	<b>0.012</b>	<b>.582</b> (.652)	<b>2</b>
Random set of controls (dropping up to all controls)	<b>.015</b> (.011)	<b>0.073</b>	<b>.843</b> (1.075)	<b>4</b>

Notes: Based on 1,500 bootstrapped weights.

**Table A4: Sensitivity of the competitiveness categories: Randomly dropping individual indicators**

	Number Indicators	<u>Score gap</u>		<u>Ranking gap</u>	
		Average (Std Dev)	Max score shift	Average (Std Dev)	Max rank shifts
<b>COMPETITIVENESS</b> (Drop up to 8 indicators)	<b>121</b>	<b>.029</b> <b>(.020)</b>	<b>.081</b>	<b>1.066</b> <b>(1.124)</b>	<b>4</b>
<b>MICRO</b> (Drop up to 5 indicators)	<b>86</b>	<b>.002</b> <b>(.002)</b>	<b>.012</b>	<b>.257</b> <b>(.456)</b>	<b>2</b>
COS	16	.005 (.006)	.032	.338 (.559)	3
NBE- Factor Conditions	36	.002 (.002)	.012	.265 (.439)	1
NBE-Context for Strategy & Rivalry	20	.004 (.004)	.016	.437 (.593)	2
NBE-Demand Conditions	6	.013 (.020)	.116	.547 (.836)	4
NBE-Supporting & Related Industries and Clusters	8	.006 (.011)	.063	.482 (.774)	5
<b>SIPI</b> (Drop up to 3 indicators)	<b>32</b>	<b>.004</b> <b>(.007)</b>	<b>.045</b>	<b>.398</b> <b>(.603)</b>	<b>2</b>
<b>MFP</b> (Drop up to 1 indicator)	<b>3</b>	<b>.270</b> <b>(.197)</b>	<b>1.313</b>	<b>11.666</b> <b>(11.176)</b>	<b>43</b>

Notes: Based on 1,500 iterations. We use the base weights (model 2-3) to aggregate the simulated MICRO, SIPI and MFP.